

D101.2:507/2

History of the 311th Support Command (Corps)



October 1950 to October 1990

311th Unit Motto

*To PROVIDE leadership, to SUSTAIN
the needs of its subordinates, and to
MAINTAIN a level of proficiency
where second best is never good
enough.*

Fortieth Anniversary Committee

LTC Charles Murphy, Researcher

LTC Brian Silk, Desktop Publishing

History of the

311th Support Command (Corps)

and

Fortieth Anniversary

October 1950 to October 1990

1250 Federal Avenue
Los Angeles, California 90025

Table of Contents

Introduction	1
Major General Jerry J. Josten	3
Charter Members of the 311th	4
311th COSCOM Unit Crest	11
Early History of the 311th Support Command — 1949 - 1962	12
Summer Camp and Annual Training	18
LOGEX Through The Years 1959 - 1987	22
Phase I - - LOGEX 61	26
Yama Sakura	30
Border Star	33
Lineage and Honors	36
Former Commanders	37
Captain Nelson M. Holderman U.S. Army Reserve Center	40
Proposed Sale of West Los Angeles Reserve Center	44
Deputy Commanders	46
1979 - Present	48
1983 Organization Chart	50
Chief of Staff	51
Staff — December 1990	52
War Time Missions	54
Command Sergeants Major	55
Peace Time Mission	56
311th Support Command (Corps) Organization Chart	58
Chaplin	59
Inspector General	61
Staff Judge Advocate	62

AC/S Security, Operations, Training and Intelligence	65
AC/S Materiel	66
AC/S Transportation	68
AC/S Services	69
AC/S Plans	71
AC/S Personnel	73
AC/S Comptroller	75
Monthly Pay Effective 1 October 1949	76
Monthly Pay Effective 1 January 1990	77
AC/S Civil Affairs	78
AC/S Information Management	80
Headquarters, Special Troops Mission	82
Headquarters Special Troops - Current Organization	84
Headquarters, Special Troops	85
Headquarters & Headquarters Company of the 311th Support Brigade — 1968 - 1979	87
Out With The Old And In With The New	91
304th Materiel Management Center	94
335th Data Processing Unit - Evolution	97
335th Data Processing Unit.	99
420th Transportation Company (Movement Control)	102
History of ROA Chapter 22	106
Chapter 22 Presidents of ROA	108
Recognition of Total Continuous Service to the 311th	110
Present Assigned Personnel of the 311th Support Command (Corps) .	112
Present Assigned Personnel of the 304th Materiel Management Cent .	119
Present Assigned Personnel of the 335th Data Processing Unit	126
Present Assigned Personnel of the 420th Transportation Company (Movement Control)	127



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Introduction

This update to the history of the 311th Corps Support Command (COSCOM) is undertaken to record the achievements of a viable and dynamic organization composed of highly capable and professional men and women. This history will highlight the milestones passed during the last forty years and will salute the soldiers who have made, and are continuing to make, the 311th COSCOM the finest and most capable unit in the United States Army Reserve.

It is dedicated to the Citizen Soldiers who carry on the proud traditions of early American patriots established at Lexington and Concord in 1775. Today's citizen soldiers combine their patriotic zeal, love of country, and devotion to duty with their daily life in the 20th century. It was difficult in 1775 — It has been no small hardship in the last 40 years.

It is fitting that the history of the 311th Logistical Command should be written. This unit, over an extended period of time, has clearly demonstrated the value of the citizen soldier in the defense of the United States. Through diligent efforts, built principally around the desire to achieve a high degree of efficiency, an effective military unit has been brought into being. Additionally, it is well to record the pleasures of serving the American ideal of freedom and liberty for all. Our comrades in arms who have given generously of their time and talents should also not be forgotten.

These words were written by COL Carl Q. Christol in 1962. They are equally true today as we commemorate the 40th anniversary of the 311th Corps Support Command.



Dear Friends of the 311th COSCOM,

October 1990 marked the fortieth anniversary of the 311th Support Command (Corps). This date is more than just the anniversary of our unit. It is a celebration of forty years of extraordinary service to the American people. It is a celebration in recognition of the high caliber citizen-soldiers in Southern California. It is also a celebration to salute those hundreds of soldiers who have served and the almost 1000 who are currently serving as members of the 311th. More importantly, it is a celebration of forty years of success.

This Commemorative Edition of our Historical Summary portrays our proud history. It highlights those milestones that paved the way for our professional growth, and recalls those early training sessions known as Summer Camps at Camp Roberts, Camp Stoneman and Camp Cooke. It also highlights our recent Annual Training missions at six Team Spirit Exercises in the Republic of Korea, the largest joint military exercise in the free world; at Firex, the largest artillery exercise since World War II; at Celtic Cross, where validation of the Light Infantry Division concept was conducted; at Border Star, where more than 36,000 soldiers from the US and Canada trained in the desert backdrop of Fort Bliss and White Sands, New Mexico. It also identifies those remarkable soldiers who molded the individual sections into an effective and efficient Army headquarters. It reaches back to identify our charter members and recognizes our current members.

The traditions of the 311th can be readily traced back to the 311th Logistical Command. The expectation for high standards of performance, the professional stature of members and an abiding commitment to the Army Reserve Program began with Major General Fernando Mencacay in 1950. It developed through the years when we were a Logistical Command, strengthened during those years that we were a Support Brigade, and has now become ingrained into our very essence as a Corps Support Command. While the designation of our unit has changed over the years, our commitment to provide the highest quality of Logistical Support has remained unchanged.

I offer my personal congratulations to the soldiers who have served in this command. I am proud to share the honor of wearing the shoulder patch of the 311th Support Command (Corps) with all of you. I am confident that with the rich professional heritage provided by those of you who have preceded us, the soldiers of the 311th will continue to set the standard of performance for Reserve organizations for the next forty years.

JERRY J. JOSTEN

Major General, United States Army Reserve
Commanding



Major General Jerry J. Josten

Charter Members of 311th

Reproduction of the original orders establishing the 311th*

HEADQUARTERS 311TH LOGISTICAL COMMAND (B)
1525 South Figueroa Street
Los Angeles 15, California

SPECIAL ORDERS NUMBER 1

5 January 1951

The following officers are assigned to duty with the sections of this headquarters as indicated:

COMMAND SECTION

Capt NATHAN AARON, 0100897, AGC, USAR

Capt RAY F. GARDNER, 01013437, AGC, USAR

G-1 SECTION

Maj DANIEL GRAYSON, 01311762, Inf, USAR

Capt ARTHUR h. VOSS, 01845362, QM, USAR

G-2 SECTION

2nd Lt JAMES D. MC CULLOUGH, 02210236, QM, USAR

2nd Lt BEDRICH m. SABL, 01950040, MI, USAR

G-3 SECTION

Maj HARRY M. HALSTEAD, 0415236, SS, USAR

Maj JAMES M. HUNTER, 0919763, CE, USAR

Capt EDWIN I. HELLER, 01052385, Ing*, USAR

G-4 SECTION

Maj GEORGE L. BOLITHO, 0453139, Ord, USAR

Maj HANS A. LEONHARDT, 0274169, CE, USAR

Maj JOHN M. MC DONALD, 0424080, Cml, USAR

Maj DONALD J. MIDDLEHURST, 0384498, CE, USAR

Maj HERMAN E. OSWALD, 0348194, Ord, USAR

Capt ROBERT K. WEYAND, 0404939, Ord, USAR

Capt WILLARD P. HOVEY JR, 01166288, Arty, USAR

1st Lt WILLIAM E. WILSON, 01328859, Inf, USAR

2nd Lt WILLIAM J. SASEK, 01340935, Inf, USAR

AG SECTION

Maj LOUIS K. LE COUNT, 0234811, AGC, USAR
Maj ARTHUR A. DIETZ, JR., 0502263, AGC, USAR
Capt ROBERT C. DAY, 01001120, AGC, USAR
Capt PETER H. SKIPPER, 01306008, AGC, USAR
1st Lt EDGAR W. PLISCHKE, 01846506, MPC, USAR
2nd Lt JOHN W. JESSUP, 0988032, AGC, USAR

EXCHANGE SECTION

Maj BERBARD P. HARRIS, 01168271, AGC, USAR. (Chief of Section)
Capt PAUL E. GRACE, 0293970, SS, USAR

CHAPLAIN SECTION

Lt Col HOMER H. ELLIOTT, 0312911, CH, USAR (Chief of Section)
Maj SAMUEL W. CHOMSKY, 0445857, CH, USAR

CIVIL AFFAIRS SECTION

Lt Col DOUGLAS W. MESERVEY, 0522685, SS, USAR (Chief of Section)
Maj CECIL M. TUTTLE, 0529948, SS, USAR
Capt JOHN S. FEARY, 0529695, FC, USAR

FINANCE SECTION

Lt Col JOHN B. MENDENHALL, 0331568, FC, USAR (Chief of Section)
Maj VIVIAN G. MC COLLUM, 0354437, FC, USAR
Capt DAVID S. LOCKIE, 01280849, FC, USAR

INSPECTOR GENERAL SECTION

Lt Col ROBERT C. SUTRO, 0296936, Arty, USAR (Chief of Section)
Capt ORLYN M. MC CARTNEY, 0385765, FC, USAR

INFORMATION & EDUCATION SECTION

Maj JAMES K. Connell, 0286567, SS, USAR. (Chief of Section)
Capt RICHARD A. LI PUMA, 01548094, SS, USAR

JUDGE ADVOCATE GENERAL SECTION

Maj ROBERT J. MAGDLEN, 0499478, JAGC, USAR. (Chief of Section)
Capt MITCHELL A. ZITLIN, 01845378, JAGC, USAR

PROVOST MARSHALL SECTION

Lt Col JOHN H. KINSLING, 0317029, Inmf., USAR (Chief of Section)
Maj JOHN L. RICHARDSON, 0267099, Arty, USAR
Capt MONTRAVILLA G. DAVENPORT, 01798126, MPC, USAR

PUBLIC INFORMATION SECTION

Maj JACK B. BEARWOOD, 0476691, Inf., USAR. (Chief of Section)

SPECIAL SERVICES SECTION

Maj MAURICE M. WAKEMAN, 0169805, SS, USAR. (Chief of Section)

Capt HERMAN J. COHN, 01050214, Arty, USAR

CHEMICAL WARFARE SECTION

Lt Col GEORGE W. STENQUIST, 0268219, Arty, USAR. (Chief of Secion)

1st Lt ROBERT H. EVANS, JR. 01535751, Cml., USAR

1st Lt RAMON F. GUTIERREZ, 01036545, Cml., USAR

ENGINEERING SECTION

Lt Col EDWARD D. LOWNWA, 0195681, CE, USAR. (Chief of Section)

Maj HAROILD O. W. CHAPMAN, 0921129, CE, USAR

Maj JAMES E. MOORE, 01103817, CE, USAR

Maj GEORGE W. OTT, 0903921, CE, USAR

Maj THEODORE J. RIPLEY, 0924900, CE, USAR

Capt HENRY GLOVER, 0292844, Ord, USAR

Capt JOHN E. LOCKE, 0447269, Ord, usar

1st Lt DONALD J. LINDER, 01004626, SS, USAR

2nd Lt EDWIN R. MC CAULEY, 0986781, AGC, USAR

Capt ANDREW J. A. LYNN, 0416961, CE, USAR

MEDICAL SECTION

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Maj HARRY MANDEL, 0487348, MC, USAR

Maj AMBROSE B. VAN HANDEL, 01697683, DC, USAR

Capt MAHLON H. BECKWITH, 01541086, MSC, USAR

Capt STEWARD B. MACKEY, 01544444, MSC, USAR

1st Lt GARDNER C. Mc FARLAND, 0558812, MSC, USAR

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Lt Col GEORGE D. SERFASS, 0353133, Ord., USAR. (Chief of Section)

Maj WILLIAM S. BRADNER, 01549226, Ord., USAR

Maj ROBERT A. MUNRO, 01554038, Ord., usar

Maj PAUL L. SANDERS, 0470828, Ord., USAR

Capt BENJAMIN H. EATON, 01553805, Ord., USAR

Capt RICHARD A. WALL, 0438790, Sig C., USAR

1st Lt ROBERT F. BURNS, 01558125, Ord, USAR

1st Lt JAMES E. DIMICK, 01549252, Ord., USAR

PROCUREMENT SECTION

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Capt STANLEY GOLDSMITH, 01309359, FC, USAR

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Lt Col DUARD L. RAY, 0219926, QM, USAR. (Chief of Section)

Maj RALPH S. LITTRELL, 0382403, QM USAR

Maj JOSEPH J. STEIN, 01581392, SS, USAR

Maj DONALD BURDINE, 01574389, QM, USAR

Maj ROBERT C. DOYLE, 0409461, QM, USAR

Capt HAROLD KIRSCH, 01579883, QM, USAR

Capt WILLIAM H. BARBOUR Jr., 01047870, Arty, USAR

Capt WILLIAM N. YATES, 01846384, AGC, USAR

Capt LLOYD Y. LESLIE, 01291296, AGC, USAR

1st Lt DON O. WOLIN, 02043238, QM, USAR

1st Lt LORAL K. RANDALL, 02009789, SS, USAR

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Maj CHARLES C. BROWN, 0320747, Sig., USAR

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Maj KENNETH G. BLESSING, 0421031, ORD., USAR

Maj ALVIN H. LEVY, 0455729, QM, USAR

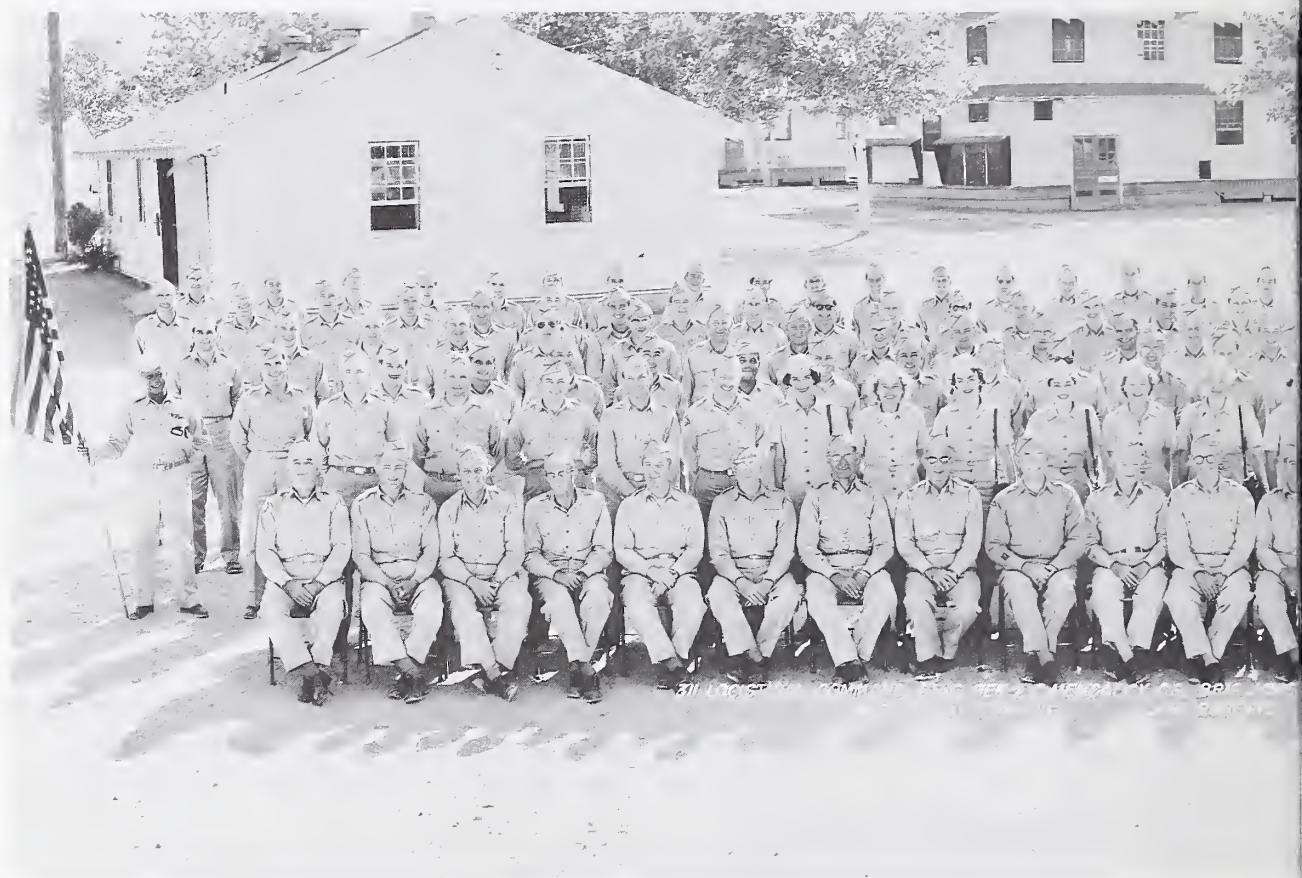
Capt THOMAS H. PERKINS, 0105827, TC., USAR

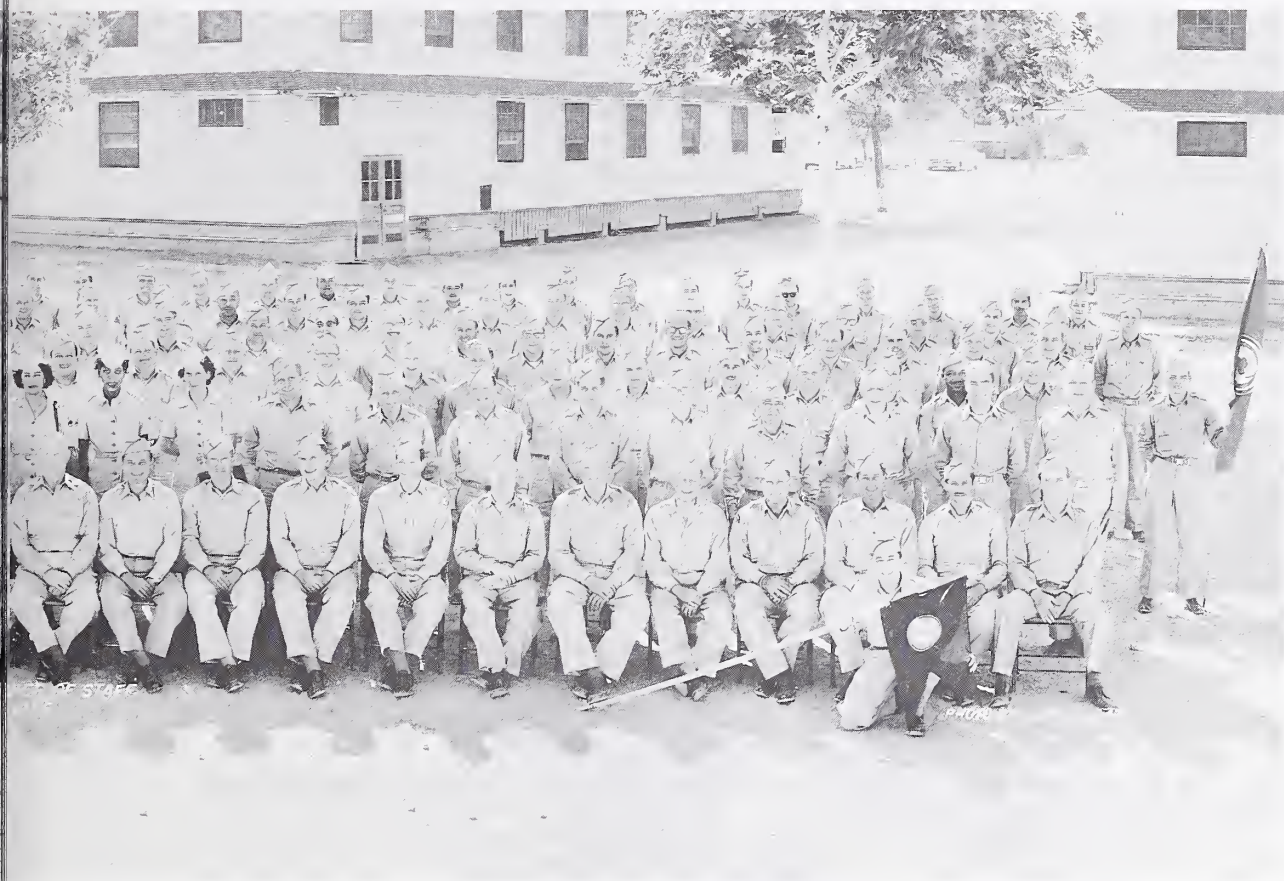
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*The above is an exact copy of the original orders to include misspellings, branch designations, format, and rank.

311th COSCOM Unit Crest

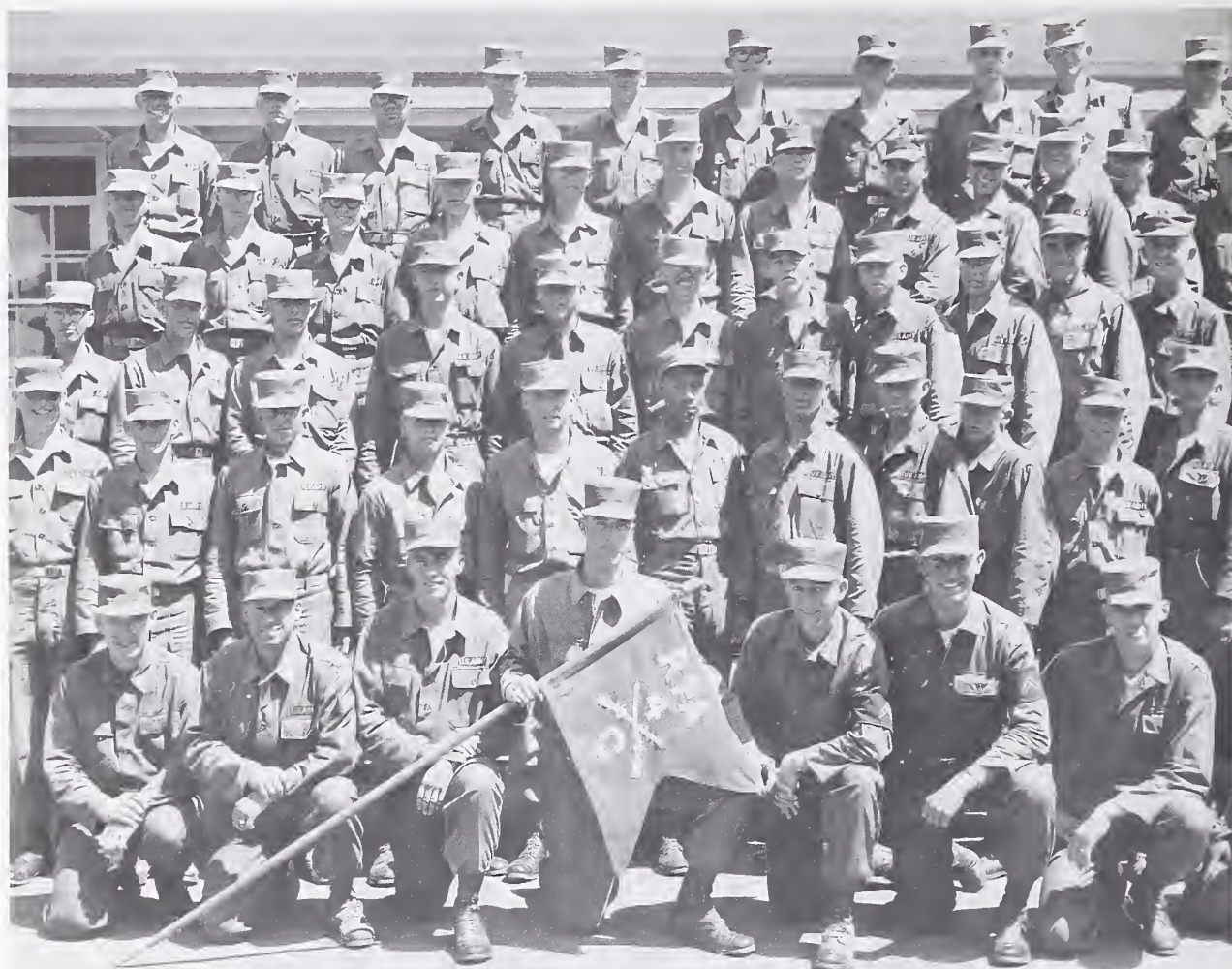
The 311th COSCOM's symbolic crest was adopted in 1970 and is authorized by the Institute of Heraldry, United States Army, Cameron Station, Alexandria, Virginia. It contains the three key words of the unit motto, PROVIDE, SUSTAIN, and MAINTAIN. It is made of gold, metal and enamel. The crest consists of a pair of opened, golden wings. In front of these wings and placed horizontally with its bow on the right is a scarlet key. The bitting of the key produces the numerals 311. The key shaft is crossed at its center by a vertical, buff colored, double open end wrench. Each end of the wrench holds a gold hex nut with a red center. The upper end of the wrench rests between the opinions of the wings, while the lower end

is set below the apex of a scarlet chevron. The crest is bordered on 3 sides with gold scroll containing the words PROVIDE, SUSTAIN, and MAINTAIN written in blue letters.

The key, a traditional symbol of the Quartermaster Corps refers to our mission to PROVIDE. The chevron represents a rooftop and alludes to our mission to MAINTAIN. The wrench reflects our mission to SUSTAIN. The wings in the background refer to the city of Los Angeles (Angels) where our headquarters is located.



Early History of the 311th Support Command



Circa 1952; Young soldiers from 311th Log Command attend basic training at Ft. Ord, California

1949 - 1962

1949 -1951

The 311th Support Command (Corps) traces its lineage to 1 October 1950 when it was formed as the 311th Logistical Command within the Organized Reserve Corps (ORC).

Prior to 1950, a number of temporary and provisional military units were created in the Sixth United States Army area. Several of these located in Southern California provided the resources and manpower out of which the 311th Logistical Command was formed and staffed. These units included the 609th

Composite Group, the 6405th Logistical Training Division Headquarters (ORC), and the 6605th Logistical Training Division Headquarters, (ORC).

The 609th Composite Group was established in 1947 and continued through 23 February 1949. The officer who was later to become the Commanding General of the 311th Logistical Command and who would command it for more than a decade, then Colonel Fernando C. Mencacay, was assigned to the 609th Composite Group in August 1947.

Later with the re-organization of the Composite Group into the 6605th Logistical Training Division (ORC), Colonel Mencacay was assigned to it, and on 21 March 1949 was made its Commanding Officer. During 1948 and 1949, a number of meetings were held between Colonel Mencacay and Colonel Arthur E. Cable, Commanding Officer of the 6405th Logistical Training Division Headquarters (ORC) looking toward the establishment of a suitable high echelon Army Reserve Support Organization with the prospect of using personnel assigned to both units.

By the end of 1949 it became apparent to Sixth United States Army that a large number of interested and logistically qualified Army Reservists were available in the Southern California area. Los Angeles merited the creation of a then new type of military unit, namely, a Logistical Command. Based on this thinking, new discussions were entered into between the Chief of Staff of the 6605th Logistical Training Division (ORC), Colonels Cleaves Jones; Colonel Fernando C. Mencacay; Brigadier General Wayne R. Allen; and Colonel Arthur E. Cable.

Following these discussions and a presentation made to the Commanding General, Sixth United States Army, the new 311th Logistical Command was activated effective 1 October 1950, with Brigadier General Wayne R. Allen assuming command and Colonel Fernando C. Mencacay who was assigned on 18 December 1950, being appointed Deputy Commander and Chief of Staff. The success of the new unit was assured since Colonel Mencacay and his associates had by that time developed an effective Army Reserve unit capably staffed with leading civilians in the Southern California area. Selected soldiers from the Group and Logistical Training Division helped form the 311th Logistical Command. It would be one of only four such organizations in the entire reserve program.

The Logistical Command activated on 1 October 1950 was a Type "B" Logistical Command, calling for command by a Brigadier General and with the Deputy Commander and Chief of Staff having the rank of Colonel. However, on 1 April 1951, the organization structure of the Command was modified to the Type "C" or larger command calling for a Major General to command with a Brigadier General as the

Deputy and with a substantial number of full Colonels serving as Chiefs of the general and special staff sections within the organization. The authorized strength was 114 officers, 7 warrant officers, 90 enlisted and 40 cadre.

The mission of the 311th Logistical Command during a time of conflict would be to serve as a Theater Army Logistical Command. It would be expected to support a field Army of between 400,000 - 500,000 personnel. At full strength, the command would be augmented with approximately 150,000 support troops.

The mission of the 311th Logistical Command during peacetime would be to train its personnel and those of attached units to become thoroughly proficient in the performance of their military responsibilities. Thus, the 311th Logistical Command embarked upon the first peacetime management of non-divisional service type Reserve Troop units. This was brought about by having this unit, as the senior non-divisional headquarters in the area, assume the responsibilities for administration and training of the 311th Logistical Command and exercise detailed command supervision of training, and administration of its attached troop units.

Training Facilities and Summer Training

Since its activation in October 1950, the 311th Logistical Command trained at a number of facilities in Los Angeles pending the construction of the Armory which it presently occupies. During the period from 1950 through 1953, in-town training was conducted at 1525 South Figueroa Street, Los Angeles, California, a leased facility. Thereafter, and prior to the close of 1955, in-town training was conducted at the U.S. Armory at Hazard Park, 1350 San Pablo Street, Los Angeles, California; in 1955-1956 in-town training was conducted at 1027 Wilshire Boulevard, Los Angeles, California, in the facilities of Woodbury College. From 1957 in-town training has been conducted in Holderman Hall Reserve Armory located at 1250 Federal Avenue, West Los Angeles. Prior to moving to the Holderman Hall Facility, the unit also conducted weekend training at Fort Mac Arthur, San Pedro, California.

The unit first attended a two week summer camp at Camp Stoneman, California, from 19 August through 2 September 1951. The following year it engaged in training at Camp Cooke, California, (now known as Vandenberg Air Force Base) from 10 August through 24 August 1952. In 1953 the unit trained for the first time at Camp Roberts, California, from 16 August through 30 August. and thereby established a kind of home campsite insofar as in all succeeding summers except 1954 and 1963, the unit trained at Camp Roberts.

In 1954, when the unit trained from 11 July through 25 July 1954, it was ordered to Camp Hunter Liggett, a part of the Fort Ord complex in California. Training at Camp Hunter Liggett reservation proved to be memorable for a number of reasons. This provided the first opportunity for the unit to embark on Army Training Test No. 21-2, which involved weapons test, tactical subjects and general subjects such as military justice, intelligence training, first-aid and supply economy. [We might refer to this training today as common soldier tasks.]

The secondary training that summer was also memorable because of the fact that the Lieutenant Governor of California, Goodwin J. Knight, was a guest of the unit. Temperatures frequently reached 115 degrees. This necessitated the suspension of day-time training and resulted in training during the hours of darkness. Finally, for many officers it was the first time since their military service during World War II that they lived under canvas and bathed in water heated only by the sun.

In 1955, the unit trained again at Camp Roberts, this time from 10 July through 24 July. On this occasion the unit provided active logistical support to the 63rd Infantry Division and accomplished this mission with the assistance of attached non-divisional troops including Quartermaster, Transportation and Engineer units. At this camp the unit also used as a training vehicle, a prepared scenario entitled "CONARC" which had been written and tested by officers of the unit during the proceeding in-town training period. The CONARC was intended to test the knowledge of unit personnel respecting staff procedures, both within the



Circa 1969 Brigadier General Frederick W. Wunderlich and Aide at ARCOM Ball

high level headquarters and also between such a headquarters and lateral and subordinate headquarters.

The unit trained at Camp Roberts again in 1956, from 22 July through 5 August. On this occasion it engaged in two effective operations in the field under simulated battlefield conditions. From 18 August to 1 September 1957, the unit once again trained at Camp Roberts where its major field exercise was conducted under the title, "SIERRA DELTA CHARLIE".

The purpose of this exercise was to prove the capability of the unit to support its secondary mission, which was to provide assistance to civilian authorities in the event of civil defense

needs as a result of a nuclear attack. The scenario, which was prepared within the command, received considerable amount of favorable comments from all inspecting and observing officers. The field activities were carefully covered by the press which had been invited to observe the training.

When the unit met at Camp Roberts between 13 July and 27 July 1958, for its annual training, it was prepared to demonstrate the significant logistical needs of substantial military forces in the field. Under the title "OPERATION BREAKTHROUGH", the unit conducted a series of briefings and problems for distinguished civilian leaders in the Southern California community. The Commanding General described the history of logistics and indicated the extent to which the military establishment was used for the product of Southern California manufacturers.

At the same time that "OPERATION BREAKTHROUGH" was conducted, the unit also conducted a field exercise entitled TATTLETALE". The purpose of the exercise was to test the concept of having an Advanced Logistical Command support an army group of two field armies and thereby supply logistical support direct to division rear areas. The latter, in itself, was a highly unique and advanced military concept.

Further, the purpose of the operation was to determine if such support could be continued during a period of pursuit by advancing divisions.

An additional purpose of the operation was to determine whether a spin-off of a smaller type logistical command from the resources of the 311th Logistical Command would be feasible. The critique of the problem demonstrated that the exercise had been an excellent training vehicle. It not only provided interest and motivation in field training, but as had been anticipated, it did, in fact, lead to much interest in this kind of planning upon the return of the unit to its home station.

Training was again conducted at Camp Roberts during the period of 12 July through 26 July 1959, using as its principal vehicle of training a unit-developed project entitled "SURVIVAL". During this particular training period, the unit also engaged in a logistical exercise known as "RESEX" which had also been employed in prior summers. The effort here was to demonstrate familiarity with logistical planning problems of the sort employed in the large field exercises conducted at Fort Lee, Virginia, periodically under the title of "LOGEX".



Circa 1951; Young soldier attends basic training at Fort Ord, California

In searching for an effective Public Relations program for the 1960 unit summer training period, it was thought that a service would be provided in inviting representative women leaders to observe the training of the unit at Camp Roberts. Their participation and briefings received by them were in many respects comparable to the "OPERATION BREAKTHROUGH" conducted during 1958 for leading male members of the Southern California business and professional community. The operation was known familiarly as "PETTICOAT". Addition-

the unit had to train both officers and enlisted men in this kind of environment. It was the consensus of all participants that the training received on this occasion was one of the best avenues of training which had theretofore been made available to the unit. The critique by the Commanding General, together with appropriate photographs, are set forth in the section on LOGEX.

During the summer of 1962 the unit again trained at Camp Roberts and during this time made special efforts to carry on effective field operations. Further, the unit again participated in "RESEX" aspect of the LOGEX training concept.

During the years 1962 - 1967, the 311th Logistical Command entered into its first era of maturation and self-fulfillment. The new commander, Major General Monning commanded the 311th in a variety of Logistical Exercises entitled RESEX and LOGEX. RESEX conducted at Camp Roberts was played in 1962, and 1964. Our experiences at LOGEX continued in 1963 and 1965.

The 311th received a XV Corps Superior Unit Award for its conduct of operations at LOGEX '63 and was again awarded a XV Corps Superior Unit award for its operations at RESEX '64. Later that year, XV Corps Headquarters submitted the 311th Logistical Command as its nominee for the Reserve Officers Association outstanding USAR unit award.

On 3 January 1961, the 311th again reorganized per TO&E 54-202D, and General Order #2, Headquarters Sixth United States Army. The major change brought about by this TO&E was in the General Staff. Senior staff were now called Directors. Their rank would remain at the O6/Colonel level.



Major General Mencaccy presents unit colors to Major General Monning on 8 March 1962

ally, RESEX activities and field exercises also consumed the efforts and interests of all trainees.

In 1961, the unit conducted its annual field training as Headquarters TALOG, at LOGEX, Fort Lee, Virginia, during the period 26 April through 10 May. This was the first opportunity

Again in 1965, for the third year, in a row the 311th received a Superior Unit Award from XV Corps.

Throughout this time period, the mission of the 311th Logistical Command remained stable. It was to command a balanced troop list

composed of non-divisional, service type units with a total strength up to 150,000 troops. Deployed in an active situation, the assigned mission might include the operation of a Theater Army Logistical Command rendering administrative support to a field army, army group, base sector or advanced section, in an extended geographic support operation.



Some of the awards the COSCOM has received

Summer Camps

Annual Training & Active Duty For Training

Year	Exercise	Location	Year	Exercise	Location
1990	Yama Sakura XVII	Japan	1986	LOGEX	Camp Pickett
1990	Team Spirit	Republic of Korea	1986	Yama Sakura X	Hawaii
1990	Yama Sakura XVIII	Hawaii	1986	Celtic Cross	Camp Roberts
1990	Golden Bear	Camp Roberts	1986	Ulchi Focus Lens	Republic of Korea
1989	Cascade Peak	Fort Lewis	1986	Goldrush V Mobex	Holderman Hall
1989	Yama Sakura XV	Japan	1986	Corps Defender	Fort Lewis
1989	Team Spirit	Republic of Korea	1986	Sunburst	Camp Roberts
1989	Yama Sakura XVI	Hawaii	1986	Bold Venture	Fort Lewis
1989	Gallant Eagle	Fort Irwin	1985	Border Star	Fort Bliss
1989	Ulchi Focus Lens 89	Republic of Korea	1985	Yama Sakura IX	Hokkaido, Japan
1989	War Fighter	Camp Roberts	1985	Team Spirit	Camp Humphreys, Korea
1989	Golden Bear	Camp Roberts	1985	Wounded Warrior	Camp Roberts
1988	Cascade Peak	Fort Lewis	1985	Yama Sakura VIII	Hawaii
1988	Yama Sakura XII	Japan	1985	Ulchi Focus Lens	Camp Henry, Korea
1988	Team Spirit	Republic of Korea	1985	Cascade Peak III	Fort Lewis
1988	FIREX (Phase II)	Dugway Proving Grounds	1984	Bold Venture	Fort Lewis
1988	Yama Sakura XIV	Hawaii	1984	Sunburst	Camp San Luis Obispo
1988	Ulchi Focus Lens 88	Republic of Korea	1984	Yama Sakura VI	Fort Lewis
1988	Bold Venture	Fort Lewis	1984	Ulchi Focus Lens	Republic of Korea
1988	Golden Bear	Camp Roberts	1984	Power River Blue V Mobex	Holderman Hall
1987	Bold Venture	Fort Lewis	1983	LOGEX	Camp Pickett
1987	Yama Sakura XI	Japan	1982	RS & D Analysis	Fort Lewis
1987	Team Spirit 87	Republic of Korea	1981	Operation Transfer Point	Camp Pendleton

Year	Exercise	Location	Yea	Exercise	Location
1978	CounterPart Training	Fort Hood	1964	LOGEX	Camp Pickett
1977	Major Unit Logistical Cmd Hq - MULCH	Camp Roberts	1963	LOGEX	Camp Pickett
1976	Major Unit Logistical Cmd Hq - MULCH	Camp Roberts	1962	LOGEX	Camp Pickett
1975	RESEX	Camp Roberts	1961	LOGEX	Camp Pickett
1974	LOGEX	Camp Pickett	1960	RESEX	Camp Roberts
1973	LOGEX	Camp Pickett	1959	Survival	Camp Roberts
1972	LOGEX	Camp Pickett	1958	Operation Breakthrough	Camp Roberts
1971	LOGEX	Camp Pickett	1958	Operation Petticoat	Camp Roberts
1971	Sword Thrust	Camp Roberts	1958	Tattletale	Camp Roberts
1971	RESEX	Camp Roberts	1957	Sierra Delta Charlie	Camp Roberts
1970	Support Brigade Annual Training	Fort Lewis	1956	Summer Camp	Camp Roberts
1969	LOGEX	Camp Pickett	1955	CONARC	Camp Roberts
1968	LOGEX	Camp Pickett	1954	Summer Camp	Camp Hunter Liggett
1967	LOGEX	Camp Pickett	1953	Summer Camp	Camp Roberts
1966	LOGEX	Camp Pickett	1952	Summer Camp	Camp Cooke
1965	LOGEX	Camp Pickett	1951	Summer Camp	Camp Stoneman



Cira 1980; Field training for AC/S SOTI at Point Hueneme, California



Circa 1983; Annual training at LOGEX, Camp Picket, Virginia



Circa 1980; Field conditions at Point Hueneme, California



Circa 1983; Annual training at Camp Picket, Virginia



Col Tom Allen, 311th COSCOM Chief of Staff at Ft Ord in 1981 with Col Harry Douglas, AC/S SOTI and fellow staff officers,

LOGEX Through the Years

1959 - 1987



Circa 1970; Planning log operations at Support Brigade level, Ft. Lewis, Washington

"From the time of Roman Legions through the entire history of successful combat, logistics regards present and future planning as a single, continuing process." In this light, the concept of LOGEX had remained essentially unchanged since its conception in 1948. LOGEX began as a series of map exercises conducted by and for the Quartermaster School at Camp Lee, Virginia. The Quartermaster School invited the Transportation School to participate in what was then known as LOGLEE, and the name LOGEX was adopted in 1950. Army Reserve personnel first participated in 1957.

The COSCOM first participated in LOGEX as observers in 1959 and in 1961 under the direction of Major General F.C. Mencaccy, who following the exercise, delivered a nine page critique. Like most exercises, LOGEX was designated as an exercise to test staff coordination and operation, command rela-

tionships and commanders at senior levels. As a result, LOGEX became an important exercise in defining future logistical support doctrine as well as placing emphasis on exercise scenarios that strained the logistics planners. The Department of the Army saw the value of LOGEX becoming a DA directed exercise in 1968, and in 1971, LOGEX became a Joint Chiefs of Staff coordinated exercise program. Following this, tacticians began asking logisticians if the "battle" could be supported, and logisticians began to follow the battle.

In addition to LOGEX 61, the 311th has participated in LOGEX conducted at Fort Lee or Fort Picket in Virginia during the years 1961, 1963, 1965, 1967, 1968, 1969, 1972, 1973, 1974, 1983, 1985, and 1987.

As a participating unit, the 311th was consistently noted for its innovative approach to solving logistical problems, enthusiastic soldiers, and unit discipline.

In the final analysis, LOGEX offers the kind of logistical training every USAR support/service type organization needs.

Typical evaluations received are as follows:

This unit performed in a truly outstanding manner during LOGEX (RC) time frame, and based on my observations during this two week period, it without question would be highly competent in performing its mission in the event of mobilization. With regard to LOGEX (RC) problem play, members of the 311th Support Brigade acted as players in the 1st and 2nd COSCOM's. Commanders and staffs were aggressive and responsive throughout the period, to include LOGEX (RC) play. One among many examples of this trait was the manner in which the COSCOM staffs vigorously plugged themselves into effectively solving all problems encountered. Commanders and staffs know their jobs, translate this expertise into results, and are constantly striving to improve. This unit preserves in the implementation of established, sound doctrine; however, at the same time it is innovative as demonstrated by numerous imaginative methods. The 311th Support Brigade displays an unusual amount of esprit, which is well manifested in its highly motivated members. Many of this unit's troops, if necessary, almost work around the clock to accomplish the mission. Extremely high motivation is also reflected by the Brigade's superior standards in unit preparedness, area maintenance, personal appearance, military courtesy, and discipline. (This unit completed the technical phase of ATT in a superior manner.) Recommend the next active duty training for this unit be integration with an active Army unit.

John M. Hamilton, Jr.
LTC, In., Unit Evaluator

LOGEX/RC 73 was an excellent training vehicle for this unit. It presented many logistical facets, each with numerous ramifications that confront a Support Brigade. The unit was well organized to begin LO-

GEX play. A clear and comprehensive briefing was given on mission, functions and capabilities of attached units. Coordinating staff officers were well informed and continued to improve in combat support planning and estimates during their annual training period. This unit took a stock control company and maintenance management detachment and combined them into an effective materiel management center (MMC) organization. Continued training is needed in making detailed through analysis by materiel management center and movement control center personnel on a technical aspects of their operations. The brigade performed enthusiastically and competently in a learning environment. The proficiency of the Brigade Headquarters was excellent. At the conclusion of LOGEX the staff had a good understanding of doctrinal systems and its fundamentals, principals and concepts to effectively cope with combat service support problems that would be encountered if the unit were mobilized.

Command structure is sound and the desire of this unit to "get the job accomplished" was impressive. This unit would be able to satisfactorily accomplish its mission in the event of mobilization.

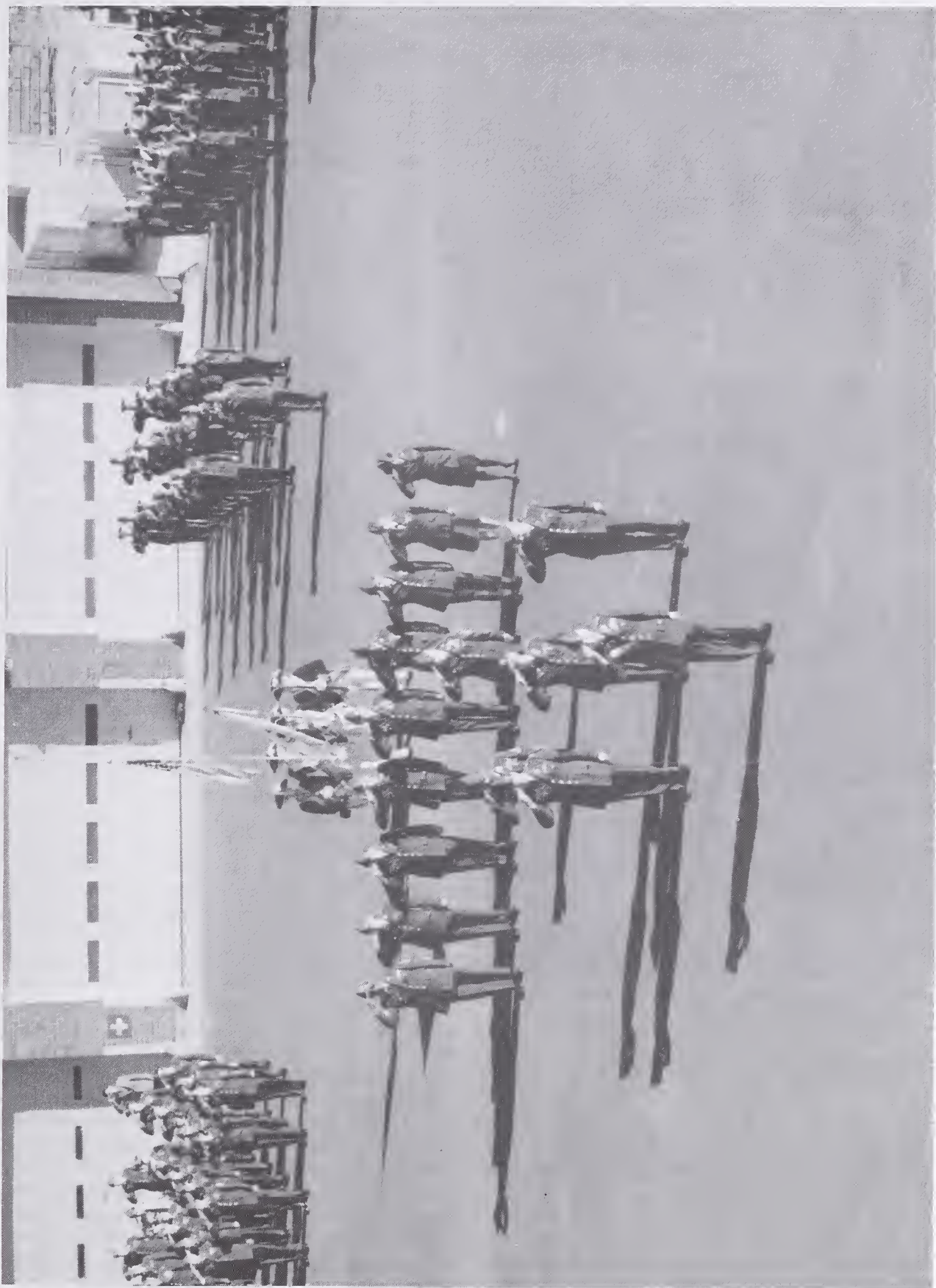
I have found this unit enthusiastic, responsive to the problem play, and fully aware of their functions and responsibilities. By the end of this annual training period, I was impressed by the way they recognized problems and attacked them without prodding.

Billy C. Holland, LTC, QMC, Unit Evaluator

The 311th Support Brigade participated as the 1st COSCOM in the large scale logistical CPX (LOGEX/RC 73) from 19 May - 1 June 1973. The unit performed in an outstanding manner during the exercise. The technical knowledge of the personnel who participated in LOGEX/RC 73 is extremely high. It is my assessment that this unit has completed the technical phase of this Army Training Test and accordingly should be given credit for this portion of its AT.

Norman S. McTague
COL, FA, Chief Evaluator





PHASE I - - LOGEX 61

Speech presented by Major General F. C. Mencacay, USAR, Commanding General (TALOG) to the 311th Logistical Command on 5 May 1961 at Fort Lee, Virginia



MG Mencacay spoke of being "intellectually ruthless and physically impervious to normal wear and tear"

1. PURPOSE

The purpose of this critique is to examine and evaluate the training vehicle employed, the completeness of staff action, the effectiveness of the participating organizations, and the soundness of command decisions. Due to the limitation of time, not all of the material examined and evaluated has been used. The volume of pertinent matter was reduced to an absolute minimum.

2. THE TRAINING VEHICLE

We will first discuss the training vehicle. The training vehicle employed was

PHASE I - - LOGEX 61. The concept of the scenario of this exercise is essentially the same as it was in 1949 except that the scope has been broadened extensively and, over the intervening years, various operational and functional concepts have been injected. Emphasis is placed on exploitation and control of technical service units, the use of ADSOC, the introduction of ADPS equipment operated by trained personnel, the broadening of civil affairs policies, and the improvement of techniques for reporting CBR attacks. The scenario develops excellent opportunities for testing the capabilities of individual staff officers to probe the subtleties of staff coordination. On the other hand, opportunities for command decisions are minimized both at the onset and during the exercise. This would indicate that the vehicle as presently written is intended primarily for the education of service school students. In the subsequent portions of this critique we shall offer certain suggestions to support this opinion.

The most notable difference in the operational aspect of PHASE I is found in the exclusive employment of USAR units. These units were commanded by their own commanders and staffed by individuals accustomed to their normal unit assignments. This innovation is regarded by USAR commanders as a most important step forward as it creates an ideal environment for effective unit training and for evaluating organizational strengths and weaknesses. However, while established units always compare favorably with ADHOC organizations, it soon became apparent that placing an "A" type Headquarters, Logistical Command, in a scenario position calling for a "C" type even though substantially augmented, required an exertion beyond the unit's capabilities. Such an employment would be abnormal. It should therefore be pointed out that, while individual staff officers in ADLOG undoubtedly benefitted from the experience, a drastic upgrading of the unit's mission could induce organizational collapse if the exercise was a sustained field demonstration.

An evaluation of the tactical portion of the scenario offers certain interesting opportunities for comment. It appears to be characteristic of the exercise to play down pandemic or other advanced tactical concepts in the combat portion of the scenario. In fact, the exercise plays down tactics. Furthermore, the tactics employed have a strong resemblance to WW II concepts. One of the objectives of any COMZ map exercise should be to devise procedures which can support a given tactical situation. Therefore, it would seem desirable to place greater emphasis upon the employment of modern tactics if for no other reason than simply to demonstrate that support procedures are the natural result of the tactics employed. Our evaluation of the vehicle further indicates that the support procedures, also, closely resemble WW II concepts. Nevertheless, the use of highly disruptive atomic weapons become more liberal each year in the play of the exercise.

The initial reference in this paper to limited opportunities for command decisions was stimulated by the absence in the scenario of a requirement for logistical command commanders to review and analyze the given tactical situation, determine its support feasibility, and finally to submit an appropriate troop list.

At first glance this suggestion may seem to be somewhat ambitious proposal. But who can deny these responsibilities to general officers commanding logistical commands? We are aware that inclusion of these additional responsibilities would necessitate a change in scenario format and would also absorb a substantial portion of time. In the future an experiment along these lines might be initiated by phasing into LOGEX in the planning stages certain USAR units for the sole purpose of preparing such requirements and later phasing in other units to execute the mission. Nevertheless, it is strongly believed that all elements of command responsibility should to some degree become part of the scenario.

Before leaving the area of command decision in our consideration of the vehicle, we invite attention to the requirement of moving Tenth Army rear boundary forward. The message for this situation is introduced on D + 60, and final plans are requested by D + 62. The time allowed for the submission of these plans is 2 1/2 days. However, it is obvious that the Theater Army Commander must have known of the possibility of the forward displacement by Tenth Army at the time he approved the attack plan. We therefore believe that the time to ask TALOG for an acceptable plan to

take over Army rear should have been concurrent with the approval of the tactical plan. The point we emphasize is that a teaching vehicle of this nature should constantly stress the complete interdependence between tactics and administrative support. The failure to exploit joint planning — that is, between tacticians and logisticians — is further emphasized in Operation SLEDGEHAMMER. In that operation, Theater Army Commander directs OG, Tenth Army, and CG, TALOG, independently, to develop plans for the operation. We feel that these plans, also, should have been developed concurrently and jointly.

We further believe that it will become clear to all concerned that many of the messages presently used will have to be modified. In many cases the same message will have to be rewritten in one form for release to experienced units and in another form for release to service school students. Using the same messages in PHASE I and in PHASE II does not sufficiently challenge the capabilities of experienced commanders. For example: when the CG of a superior headquarters directs a staff member of a lower headquarters to initiate a survey, the expediency of telling the player where the actions belongs is an artificiality which is unrealistic. Commanders should retain their command and administrative prerogatives..

In the administrative area, the perennial controversy over ADSOC attracted our attention. This facility would have finite ment of its purpose and operational scope were not continuously tinkered with. It should be left unadorned and unencumbered with functional structures, and it should be permitted to operate for a commander without being endowed with the characteristics of an additional headquarters within a headquarters. We should, once and for all, de-glamorize this ambitious creation and restore to it the simple virtues of an administrative workhorse. We could begin by stripping it of its cumbersome title. Why embellish an operation center with the title, "The Administrative Support Operation Center"? What else could it be when it is located in the Administrative Zone functioning as normal agency of a Headquarters, Logistical Command? Why, we ask again, should the functions of the directorate staff be made needlessly complicated by physically separating current logistical operations from future planning? Can anyone define the exact point at which the former ends and the latter begins? A logistical effort which demands "continuous and uninterrupted support" related to a combat environment which demands instantaneous responsiveness is

bound to complicate things for a commander, if an attempt is made to separate the present from the future when the two are inseparable.

From the time of the Roman Legions, the entire history of successful combat logistics regard present and future planning as a single, continuing process.

Before we go on with this critique, it would be stated that our conclusions regarding these various aspects of the vehicle would differ if the participants had been service school students rather than units with substantial prior staff or branch training. If we appear to dwell at great length on the problem itself, it would be borne in mind that we, as players, viewed the Exercise in its entirety and endeavored to regard it in an unbiased and detached manner. On the other hand, the authors, as so frequently happens with playwrights, are prone to lose sight of spectator reaction.

3. STAFF ACTION

We shall now consider staff actions. On the first day of play, player reaction and message completion was slow and unrealistic. This condition was noted at TALOG, BALOG and ADLOG. The volume of messages overwhelmed the capabilities of staff sections and, in some cases, entire units were swamped. Even staff officers with considerable previous experience failed either to implement their decisions or to communicate properly with other agencies concerned. Communication between units and staff agencies was poor and statistical reports in ADSOC were either inadequate or non-existent. Lack of coordination between responsible headquarters and operating units resulted in a temporary absence of up-to-date information at the directorate level at TALOG. For example, at 1020 hours on D + 60, BALOG reported an atomic burst in the vicinity of the town of Le Blanc; it disrupted MSR-B but TALOG was not informed until 2230 hours of the same day that an alternate MSR had become operational.

We frankly believe that a substantial portion of the slowdown which prevailed on the first day could have been avoided if provision had been made to use the pre-play portion of the exercise to initiate the operation of all message centers. Entering the play of the exercise with reasonable assurance that all message centers are efficiently operational is an invitation to confusion and slow player reaction. Communication between headquarters is imperative. Furthermore, if we desire to extract the minimum teaching value from an experience of this importance, and if we further desire that everyone in the Exercise, including junior

officers and enlisted personnel, becomes thoroughly acquainted with every teaching opportunity offered, it might be better to slow down the flow of messages in order to allow units or staff sections to thoroughly distribute the work, to engage all personnel to a maximum degree, and to allow units or staff sections to thoroughly distribute the work, and to allow for properly written staff messages. The suggestion allocated for controllers to exploit walk-through type situations to ensure accurately executed operations. The point of emphasis is an appeal to create an opportunity to produce qualitative reactions rather than quantitative even during the first day of play.

We also noted that a typical weakness developed in certain staff officers early in the play and continued, in some cases, almost to the end of the exercise. The assumption that initiating an action is sufficient unto itself demonstrates a professional weakness which cannot be tolerated by commanders. A staff officer must live in an environment of urgency. He must have the capability to make decisions, take action, and follow through until all other coordinating agencies have complied with his demands. He must be intellectually ruthless and physically impervious to normal wear and tear. He may develop intestinal disturbances, insomnia, and various other occupational weaknesses, but if he complete his staff actions, he will be an ornament to the most demanding organization.



Circa 1973; Maj Lundgren, Col McCleary, Maj Pitcher at Camp Pickett, Virginia

Lack of staff follow-through in one instance delayed a set of provost marshal documents, stalled the retrograde movement of PW's to CONUS, and created innumerable subsequent problems which — had the situation been for keeps — would have embarrassed the unit commander.

A good staff officer is a social outcast. His occupation may require him to live on vitamins, alcohol, and not less than three packs of cigarettes a day. But he can be depended upon to support the "Old Man".

4. UNIT EFFECTIVENESS

Let us take a moment or two to consider unit effectiveness. The numerical strength of an organization is not per se the ultimate standard of unit effectiveness. But having adequate trained personnel is a strong element in its favor. The USAR units employed in Phase I ranged from units with effective strength and adequate prior training to units with inadequate strength and no prior training in comparable exercises. In spite of these wide discrepancies in strength and prior preparation, it was concluded, with favor or bias towards any unit, that LOGEX offers the kind of training needed by all USAR non-divisional service type organizations including headquarters logistical commands. However, commanders of units without prior exposure to this type of exercise should initiate anticipatory planning and indoctrination prior to arrival at Fort Lee. Had adequate pre-planning been carried out, a number of the participating units would have been under less pressure and would have accomplished far better results.

USAR units participating in an exercise of this magnitude should be at operating strength and trained in fundamental concepts of their assigned missions. On the other hand, the Maneuver Director should assign units to positions constant with their normal mission and capabilities.

Conversely, commanders should have their staff members thoroughly indoctrinated in basic practices and procedures such as delegation of authority, a format for effective commander's briefings, and the use and purpose of ADSOC and applicable SOP's. Proficiency in these administrative areas should be developed before arrival at LOGEX. Our joint level of efficiency in 1961 should have been considerably higher had we been better prepared in the areas mentioned.

There still continues a general lack of knowledge regarding the purpose and usefulness of ADSOC.

Commanders have not actually extended themselves sufficiently to acquire a useful acquaintance with this important facility. However, it is also true that frequently units cannot afford the luxury of peeling off sufficient bodies from their staff sections to make ADSOC operations. It is strongly recommended that commanders endeavor to overcome this deficiency in the future at their home stations.

We noted that their incidence of security violations and compromises was entirely too high during the play for units which presumably have been organized for some time and should therefore have adequate knowledge in this field. Commanders should vigorously exercise greater interest in this field of training and implement appropriate instruction for officers as well as enlisted personnel.

Finally, the role of Army Aviation was not fully understood or utilized by commanders. More training in this command facility is necessary.

5. COMMAND DECISIONS

The commanders participating feel that they should not attempt to evaluate their own decisions. An evaluation of their actions and their qualities of leadership is left entirely to the Chief Controller and his assistants.

RECOMMENDATIONS

- 1. That USAR units continue to participate in LOGEX at intervals in lieu of ANACDUTRA.*
- 2. That participating units be assigned missions comparable to unit capabilities.*
- 3. That scenario changes suggested herein be given favorable consideration in order to more rapidly advance USAR unit training.*

THIS CONCLUDES THE TALOG PORTION OF THIS CRITIQUE

Yama Sakura



Circa 1985; Opening formation of Yama Sakura VII. Morning temperature was reported to be 20 degrees below zero. Chitose, Japan

311th COSCOM's proud tradition of exercise participation has grown with such exercises as Yama Sakura, a joint force/bilateral exercise conducted semi-annually in both Japan and Hawaii. Because the purpose of Yama Sakura is to exercise command and staff elements, battle boards replaced actual maneuvers. Members of the U.S. Army, Navy, Air Force and Marines joined with soldiers of the Japanese Ground Self-Defense Forces (JGSDF) to further develop and expand existing bilateral operations.

The COSCOM's active participation in Yama Sakura (YS) began in 1985 when a two-soldier cell from the 420th Movement Control Center traveled to the ice and snow of Chitose, Japan, located on the

northern island of Hokkaido. From this small beginning grew the IX Corps/JGSDF bilateral movement coordination cell.

Since 1985, the COSCOM's role has expanded and relationships have been refined. During this "building" process, the 420th Movement Control Center played a major role in expanding Japanese/American bilateral agreements. In fact, development of the bilateral movement coordination center (MCC) has been an outstanding example of how and why bilateral agreements are developed. Continued participation in 1986, 87, 88, and 89 strengthened existing roles and established the COSCOM as a major player in supporting maneuver forces.



COL Charles Crabtree, AC/S Transportation, trading insignia with his Japanese counterpart



Circa 1989; SFC Robles attempting to thaw out. Chitose, Japan. Day time temperatures approximately ten degree fahrenheit.



Circa 1985; AC/S Transportation staff officer LTC Brant and Maj Young coordinate with their counterpart



Major General Beal, Colonels Merrill and Crabtree

Border Star



Aerial view of Tent City constructed on Biggs Army Airfield by units under the 311th COSCOM during BORDER STAR 85.

In 1985, the 311th COSCOM participated in exercise Border Star, a large scale CPX - FTX conducted at Fort Bliss, Texas. It consisted of 35,000 soldiers, marines, and airmen. To date, it is the COSCOM's largest single undertaking.

Border Star 85 was classified as a joint training exercise designed to evaluate joint task and multi-service forces, and operations. The exercise was commanded by General Wallace Nultery, CINC U.S. Readiness Command.

The FTX portions of the exercise involved elements of the 311th COSCOM, 3 BDE, 9th ID, DISCOM and 3rd ACR. Of special note, was the participation of the Canadian Airborne Regiment (Picture), a unit formed

in 1968, and made up of all volunteer soldiers. Its mission was to provide a combat ready, quick reaction force in support of national security, North American defense and international peacekeeping. Their mission in Border Star 85 was to act as the opposing force. The regiment brings military parachuting back into its own in the Canadian Forces and carries the history and condition of Canadian Airborne soldiers from the 40's into the future. Their mark of distinction is the maroon beret.

In addition to supporting the Canadians, the 311th COSCOM provided support for all maneuver forces and units in the maneuver box - an area covering 144 square miles, involving a portion of the White Sands Missile Range (WSMR).



311TH COSCOM CPX SITE



DEPARTMENT OF THE ARMY
Lineage and Honors



HEADQUARTERS AND
HEADQUARTERS COMPANY
311th SUPPORT BRIGADE

Constituted 20 September 1950 in the Organized Reserve Corps as Headquarters and Headquarters Company, 311th Logistical Command; Headquarters, 311th Logistical Command assigned to the Sixth Army

Headquarters, 311th Logistical Command activated 1 October 1950 at Los Angeles, California (Headquarters Company, 311th Logistical Command assigned to Sixth Army 11 December 1950, and activated 1 January 1951 at Los Angeles, California)

(Organized Reserve Corps redesignated 1952 as Army Reserve)

Headquarters Company, 311th Logistical Command disbanded 10 November 1960; concurrently, Headquarters, 311th Logistical Command reorganized and redesignated as Headquarters and Headquarters Company, 311th Logistical Command.

Reorganized and redesignated 20 January 1968 as Headquarters and Headquarters Company, 311th Support Brigade

HOME AREA: Sixth United States Army

CAMPAIGN PARTICIPATION CREDIT

None

DECORATIONS

None

BY ORDER OF THE SECRETARY OF THE ARMY:

KENNETH G. WICKHAM

Major General, USA

The Adjutant General

Former Commanders



Major General James E. Beal
24 March 1984 to 19 April 1988



Brigadier General Theodore Paulson
20 April 1980 to 23 March 1984



Brigadier General Robert M. Carter
13 December 1977 to 19 April 1980



Brigadier General Berwyn N. Fragner
1 September 1974 to 12 December 1977



Brigadier General Joseph G. Rebman
21 January 1970 to 31 August 1974



Brigadier General Frederick W. Wunderlich
23 March 1968 to 20 January 1970



Brigadier General Cullen U. Gulko
19 December 1967 to 22 March 1968



Brigadier General Louis Kaufman
8 March 1967 to 18 December 1967



Major General John C. Monning
2 July 1962 to 7 March 1967



Major General Ferando C. Mencacay
29 May 1952 to 1 July 1962



Brigadier General Wayne R. Allen
1 October 1950 to 28 May 1951

Captain Nelson M. Holderman

U.S. Army Reserve Center



Holderman Hall seen from the air as of December 1978

The 311th Logistical Command settled into its new and first permanent home on 13 April 1958. This move culminated eight years of "in-town" training at various sites in and around Los Angeles including Woodbury College, Hazard Park Armory, and Fort MacArthur.

The opening ceremony was conducted by MG Mencaccy and attended by Lieutenant General Palmer, Commanding General of Sixth United States Army and Major General Harmony, Commanding General of XV Corps, the senior Reserve headquarters for California units in 1958. U.S. Senator William

Knowland was the guest speaker. Participating units were the 301st Civil Affairs Group, the 322nd Signal Battalion, the 349th Transportation Group and the 9196th Quartermaster Command.

The new armory was named after Medal of Honor Winner Captain Nelson M. Holderman, a soldier from Santa Ana, California. The citation as found in General Order No. 11, War Department, 1921 reads:

Captain Holderman commanded a company of a battalion which was cut off and surrounded by the enemy. He was wounded on 4, 5, and 7 October, but throughout the entire period, suffering great pain and subjected to fire of every character, he continued personally to lead and encourage the officers and men under his command with unflinching courage and with distinguished success. On 6 October, in a wounded condition, he rushed through enemy machinegun and shell fire and carried 2 wounded men to a place of safety.

Captain Holderman was assigned to the 307th Infantry Battalion of the 77th Division. The 307th earned the famous name of the "Lost Battalion".

On 4 March 1979, a rededication ceremony was held following the completion of new construction. A command and control wing and new dining facility were added to the original building, while the maintenance shops were modified off the blacktop.

Brigadier General Robert Carter, then Commanding General of the 311th Support Brigade conducted the

ribbon cutting ceremony. Honored guests included Brigadier Generals Cullen Gulko, Joseph Rebman and Berwyn Fragner, former commanders of the 311th Support Brigade.

During his remarks, Brigadier General Carter rededicated the building to the gallantry of Captain Holderman. He also highlighted the role of the Reserves, "it is in the Reserve force that we find the potential to sustain the battle. It is in the Army Reserve, in particular, that we find the major logistical units such as the 311th Support Brigade which provide the 'tail' in the 'tooth to tail' equation. The phrase 'one Army' is no longer a concept; it is reality. Thus, we not only rededicate the building to Captain Holderman, but to ourselves to maintain the highest level of mobilization readiness. We recall and honor the past as we prepare for the future."

Holderman U.S. Army Reserve Center remains the Headquarters of the 311th Corps Support Command today.



The former Air Force Reserve Center prior to occupancy by the 304th MMC and the 420th TC. The left side of the building faces along Wilshire Boulevard. Off the picture at the bottom is Federal Avenue.



Circa 1980; Change of Command Ceremony. Brigadier General Robert M. Carter, Major General Berwyn N. Fragner, and Brigadier General Theodore Paulson

Proposed Sale of West Los Angeles Reserve Center

Home sweet home! Things are not always as secure as they seem. In March, 1987, Secretary of Defense Weinberger requested that potential unit candidates be identified for possible relocation. The intent of the program was to identify and propose high value property for sale as well as, new modern facilities for mission purposes. The facility in West Los Angeles (Holderman Hall) was seen as an excellent candidate for the program. As a result, initial estimates were submitted to the office of Real Estate Policy and Sales, Federal Property Resources Services. Their estimated value of the 10 acre facility was over 28 million dollars in 1987. The cost of relocation was estimated at \$6 million - a potential 22 million dollar savings. Six potential sites were identified that were suitable to minimize impacting the COSCOM mission. They were:

- Santa Monica Municipal Airport
- Los Angeles International Airport

- Torrance Municipal Airport
- Los Angeles Air Force Station (El Segundo)
- Sepulveda Flood Control Basin (Van Nuys)
- Hansen Flood Control Basin (Pasadena)

In addition to these, several other sites were identified by the COSCOM in the West Los Angeles area. Following months of repetitive staff work, the decision was made to keep the reserve center and look elsewhere for relocation candidates. Today the estimated value of the COSCOM's 10 acres is well over 30 million dollars!



Circa 1980; USAR Center site among growing highrise construction in West Los Angeles area



311th COSCOM encamped on grounds of West Los Angeles V. A. Hospital during March 1981

DEPUTY COMMANDERS



Brigadier General Robert A. Lame

BG	Robert A. Lame	1988	Present	Col	William Peacock	1968	1969
BG	Jerry J. Josten	1984	1988	Col	Maurice Gladman	1967	1968
Col	Frederick Bennett	1982	1984	BG	Louis Kaufman	1965	1967
Col	William R. Seaver	1979	1982	Col	Charles Cullier	1962	1965
Col	Michael Barchi	1976	1979	BG	John Monning	1960	1962
Col	Truman Van Dyke	1975	1976	Col	Daniel Grayson	1957	1960
Col	Jesse Brewer	1974	1975	BG	James Cairnes	1952	1957
Col	Berywn Fragner	1974	1974	Col	Sheldon Elliott	1951	1952
Col	Charles McCleery	1969	1974	BG	Fernando Mencacay	1950	1951



Circa 1978; BG Robert Carter congratulating award winner

1979 - Present

On 16 October 1979, the Headquarters and Headquarters Company of the 311th Support Brigade was redesignated as the Headquarters and Headquarters Company, 311th Support Command (Corps). Concurrently, within this redesignation, Headquarters Special Troops was formed.

Brigadier General Robert Carter became the first Commanding General of the new Corps Support Command (COSCOM).

A COSCOM is designed to support a Corps. Typically, a Corps is composed of a Headquarters, a

terpart training was established with the 1st COSCOM at Fort Bragg, Exercises Gallant Eagle at Fort Irwin, and Transfer Point at Camp Pendleton were conducted. Also occurring during 1980 was the final planning for the reactivation of I Corps at Fort Lewis, Washington and the concept of a CAPSTONE alliance.

On 5 May 1981, Department of the Army formally announced the reactivation of I Corps at Fort Lewis, Washington, and that it would consist of Active Army, Army Reserve and Army National Guard components. In 1981, the 311th received the singular honor of being designated by Department of the Army to be the support command for I Corps. The significance of this designation lay in the fact that it represented the first time since enunciation of the One Army Concept that a Reserve organization was selected to become the major support headquarters for an Active Army Corps.

The 311th COSCOM had become aligned to I Corps under the CAPSTONE Concept. This CAPSTONE program identified the wartime alignment for Army National Guard and Army Reserve units, and it identified the parent units with their subordinate units. It planned for the time phasing of units into a wartime theater and established command and control structures. The Senior CAPSTONE unit would become the wartime employer of

its aligned units. Such a grave wartime responsibility lead to a close peacetime relationship. The Senior CAPSTONE unit provides both training guidance and opportunities for full participation in training exercises. The 311th COSCOM had ventured into hemispheric exercises both in CONUS and overseas.

During the following years, 1982 - 1990, the 311th would join with I Corps in a series of exercises, Bold Venture and Cascade Peak, conducted at Fort Lewis. They would jointly participate in Team Spirit



June 1980 - West Los Angeles - COL Allen, Chief of Staff (far left), senior staff officers and Command Sergeant Major

variety of combat, combat support, and combat service support units. A corps may range in strength from 32,750 to 137,050 depending upon its organization and mission.

A COSCOM organization can be structured to support a larger or smaller Corps by adding or subtracting combat service support organizations or changing the size of these organizations.

In April 1980, Brigadier General Theodore Paulson assumed command and ushered in a decade of growth for the 311th COSCOM. During 1980, coun-

Exercise conducted in the Republic of Korea and they would support the Yama Sakura exercises alternately conducted both in Japan and Hawaii. Most recently, they would jointly participate in an on going series of exercises entitled Warfighter. In 1985, the 311th participated with I Corps as a major subordinate command in exercise Border Star. In 1988, we took on the combat service support responsibility for FIREX.

The 311th is still unique within the Army in that it is the only Reserve Component COSCOM which supports an Active Army Corps throughout the year. The headquarters provides contingency planning and exercise participation to its parent CAPSTONE headquarters in all logistics areas. If mobilized, the 311th COSCOM would provide Combat Service Support to I Corps and its two to six combat divisions, providing command and control to the nearly 35,000 personnel assigned to approximately 410 units. With this force consisting of Active, Guard and Reserve units, the 311th COSCOM exemplifies the Total Army involvement in modern warfare.

In 1987, General Joseph Plastra, Jr., USA, CG U.S. Army Forces Command, provided the following testimony before a subcommittee of the U.S. Senate on Defense Appropriations:

"One example of how CAPSTONE has successfully integrated our components is illustrated by the 311th Corps Support Command (COSCOM), Los Angeles, Calif., which under CAPSTONE is subordinate to I Corps. Although the 311th Headquarters is Army Reserve, its subordinate units are made up of all three components (Active Army, Army National Guard, and Army Reserve). The maturation of the 311th as a command and control headquarters exemplifies the benefits to Total Force readiness when Reserve Component and Active Component organizations habitually train together. Three years ago, the 311th was standing on the sidelines watching the game. However, over the past two years, the 311th has steadily grown and provided support to I Corps in three major field exercises and two computer-assisted corps-level command post exercises. In each successive exercise, the 311th COSCOM has stretched its horizons, gained self-confidence, and perhaps more importantly, demonstrated Total Force competence.

For Team Spirit '87 field exercise, the 311th COSCOM is being asked to support all 11,500 U.S.

soldiers in the I Corps Task Force and to perform interoperability training with two Republic of Korea Army divisions under I Corps during the exercise. To further challenge the COSCOM and demonstrate a combined command and control capability, we have asked them to distribute fuels and provide transportation support using Republic of Korea Army combat service support units. The 311th COSCOM is good. Of course, it is resource limited, but it can accomplish its wartime mission."

In addition to its CAPSTONE program, the 311th COSCOM entered into a second era of maturation and organizational renewal. While wartime guidance for training would be the responsibility of the I Corps Commander, the 311th would still report thru the 63rd ARCOM to Headquarters, Sixth US Army for administrative, mobilization and general support. The Headquarters, 311th Support Command (Corps) is organized into the following principal elements.

a.The Command Group. The Command Group includes the Office of the Commander, Deputy Commander, Chief of Staff, Liaison Officer, Secretary of the General Staff, Aide-de-Camp/Administrative Assistant, and the Command Sergeant Major.

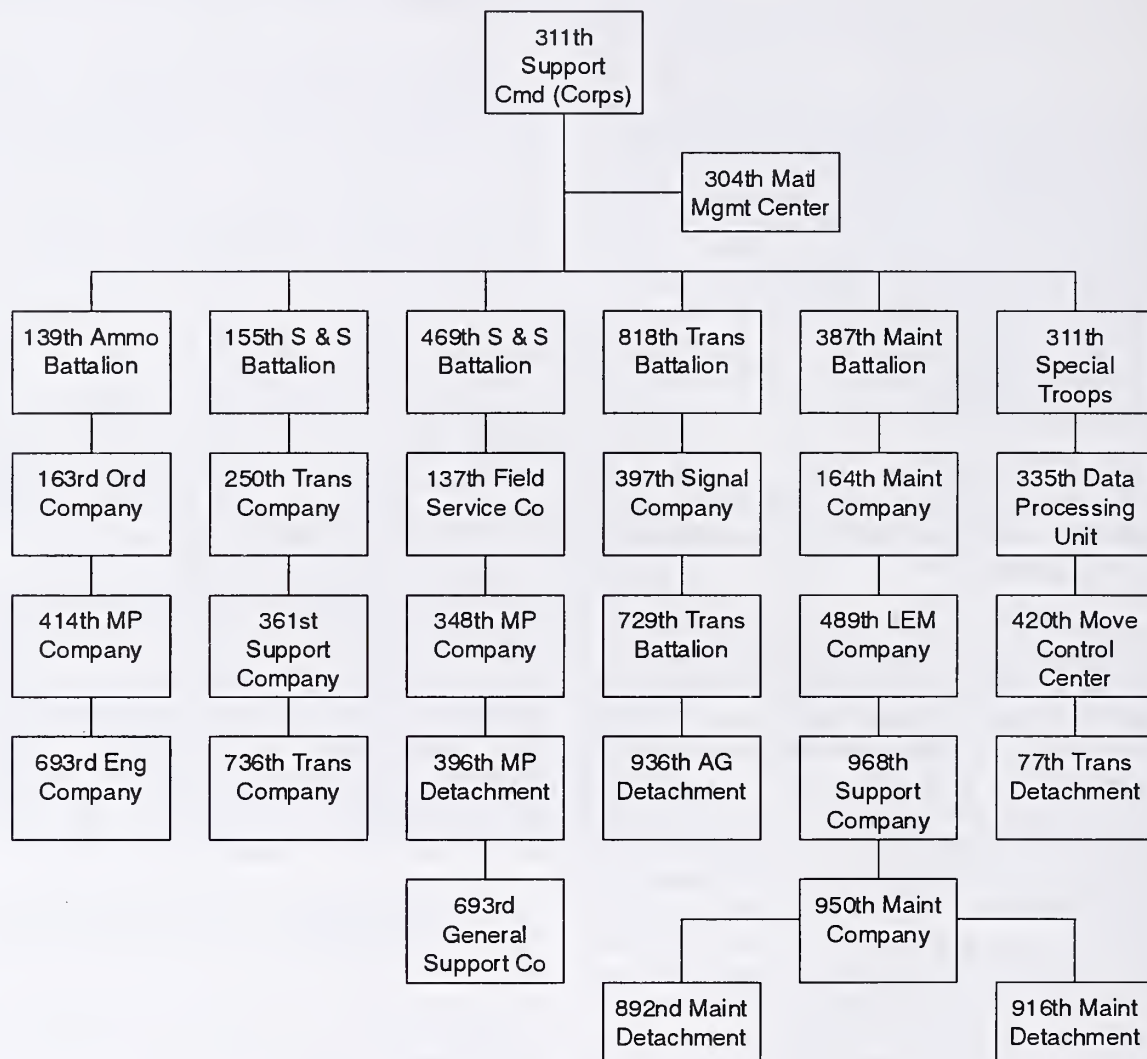
b.The General Staff. The General Staff consists of the coordinating staff officers, each of whom has full authority to act on matters within his functional area. The General Staff includes the Assistant Chief of Staffs (ACofS), Personnel; Security, Plans and Operations; Materiel; Comptroller; Civil Affairs; Information Management (provisional); Services; and Transportation.

c.The Special Staff. The Special Staff consists of those officers whose advice is of more of a specialized nature and whose primary areas of interest are more specialized than those of the General Staff. Special Staff officers have direct access to the Chief of Staff and consist of the Office of Public Affairs . We no longer have after L series.

d.The Personal Staff. The Personal staff consists of staff officers whose activities the Commander desires to coordinate and administer directly rather than through normal staff channels. These officers have direct access to the Commander and consist of the Inspector General, Staff Judge Advocate, and Chaplain.

311th Support Command (Corps)

1983 Organization



The 139th Ammo Bn was located at the Santa Ana USAR Center; the 155th S & S Bn at El Monte; 469th S & S B at Van Nuys; the 818th Transportation Battalion at Bakersfield; 387th Maintenance Battalion at Long Beach; and the 311th Special Troops at West Los Angeles

Chief of Staff



Colonel William F. O'Brien

COL	William F. O'Brien	1989	Present	COL	Jan Mennig	1971	1973
COL	Robert G. Carne	1988	1989	COL	Berywn Fragner	1970	1971
COL	Stephen C. Bisset	1987	1988	COL	William Peacock	1967	1968
COL	Robert D. Brooke	1984	1987	COL	Edward Firestone	1964	1968
COL	Albert T. Finnerty	1981	1984	COL	Maurice Gladmen	1963	1967
COL	William T. Allen	1980	1981	COL	Charles Collier	1961	1963
COL	Jerry J. Josten	1979	1980	COL	Robert Magdlen	1960	1961
COL	James E. Beal	1978	1979	COL	Henry Evans	1958	1960
COL	William R. Seaver	1975	1978	COL	Daniel Grayson	1955	1958
COL	Theodore W. Paulson	1974	1975	BG	James Cairnes	1952	1955
COL	Jesse Brewer	1973	1974	COL	Sheldon Elliott	1951	1952



311th Support Command (Corps)

Staff — December 1990

Left column, front to rear

Col William F. O'Brien

Col James W. Comstock

Col James D. Cudlip

Col Chelsey V. Grindell

Col Thomas K. Devitt

Lt Col Danny D. Hudson

Lt Col James A. Marcinkus

Maj Stewart E. Goesch

Chief of Staff

AC of S, Materiel

AC of S, Comptroller

AC of S, Services

Staff Chaplain

AC of S, Plans

Inspector General

Secretary, General Staff

Right column, front to rear

Col Randolph C. Banks

Col Daniel J. Buckley

Col Carol L. Gee

Col Robert E. Allen II

Col Monta G. Euler

Lt Col George J. Gliaudys

Lt Col Michael E. Plotkin

Lt Col Esgar G. Colinsky

Maj Bruce C. Fox

AC of S, Security, Plans, Operations

Senior Army Advisor

AC of S, Personnel

AC of S, Transportation

AC of S, Civil Military Operations

Staff Judge Advocate

Liaison Officer

Commander, HST Battalion

Chief, Internal Review

WARTIME MISSIONS

Our mission in support of I Corps is to:

The COSCOM's critical support role to I Corps quickly began to emerge. It was now to include a first priority of employment to the Pacific region and second priority of employment to Europe. Inactive Duty Training (IDT) began to emphasize the development of plans for logistical support of I Corps. During 1981, the 311th participated in exercise Sustaining Provider II and III. These exercises gave the COSCOM opportunities to define intra/inter staff coordination procedures work with CAPSTONE downtrace units.

In recognition of its growing responsibilities, the COSCOM Commander was promoted to Major General status in 1984. Major General James E. Beal became commander on 24 April 1984. Three years later, the COSCOM's widening role would be once again be recognized and the 311th COSCOM became a Major U.S. Army Reserve Command (MUSARC) reporting directly to 6th U.S. Army.

During these years, annual training had taken on hemispheric proportions. 311th COSCOM soldiers were training in places as far away as Korea, Japan, and Hawaii on an annual basis. Closer to home, Exercises Border Star 85 and Firex 88 provided maximum real world training opportunities for the COSCOM staff and functional centers. Cascade Peak, Celtic Cross, Logex, Ulchi Focus Lens, Gallant Eagle, Wounded Warrior and Golden Bear CPX's continued to provide mission training to the soldiers of the 311th.

On 19 March 1988, Brigadier General Jerry J. Josten assumed command of the 311th COSCOM. Of his 36 years of military service in both active and reserve components, BG Josten had served 21 years in the 311th. He was promoted to major general on 16 June 1988.



Encampment on grounds of West Los Angeles V. A. Hospital during March 1981. BG Ted Paulson, Commander, 311th COSCOM and COL Tom Allen, Chief of Staff.

Command Sergeants Major



Command Sergeant Major Phillip Kraus

CSM	Phillip Kraus	1990	Present
CSM	Kenny Rogers	1984	1990
CSM	Jeromme Haig	1978	1984
CSM	Andrew Gray	1972	1978
CSM	Forrest Beatty	1967	1972

PEACE TIME MISSION

During peacetime our mission is to:

Command, control, and supervise all assigned and attached units.

Plan for and direct the provision of combat service support through functional control centers and subordinate operating commands for support of a two to five division I Corps force.

Plan, coordinate, and supervise physical security of COSCOM installations and rear area protection activities.

Provide general support (GS) to divisional units and direct support (DS) and general support (GS) to non-divisional units within the corps area.

Support a corps rear area command post.

In 1980, Brigadier General Paulson initiated a shadow staff to study the needs of the Headquarters to perform its expanding missions. One of these missions was to plan for the acquisition and development of three functional control centers and additional support units. These centers included a Materiel Management Center (MMC), a Movement Control Center (MCC), and a Data Processing Unit (DPU). The additional units were to be maintenance and signal units. The shadow staff was made up of representatives from each principal staff section under the coordinating leadership of LTC Robert Reynolds, SOTI Plans Officer. The shadow staff was directed



Circa 1980; Soldiers fire for record at Camp Pendleton range

to study methods for increasing the operational readiness of these essential new support units and provide for smooth and efficient deactivation of the 415th Maintenance Management Detachment, the 916th Field Depot, and the 962nd Stock Control Company. These deactivated units were to provide the nucleus of the unit personnel for the recommended additional support

units. Following the recommendations made by the shadow staff, the 311th COSCOM, in 1981, assumed command and control of the 304th Materiel Management Center, the 335th Data Processing Unit and the 420th Movement Control Center. All three units would be collocated with the COSCOM Headquarters. The 304th Materiel Management Center would locate its flag in the former US Air Force Building referred to as the Annex to Holderman Hall.

Mission:

- Attain operational readiness on M-day; deployment on order
- Plan corps support - bare base environment
- Develop Standing Operating Procedures

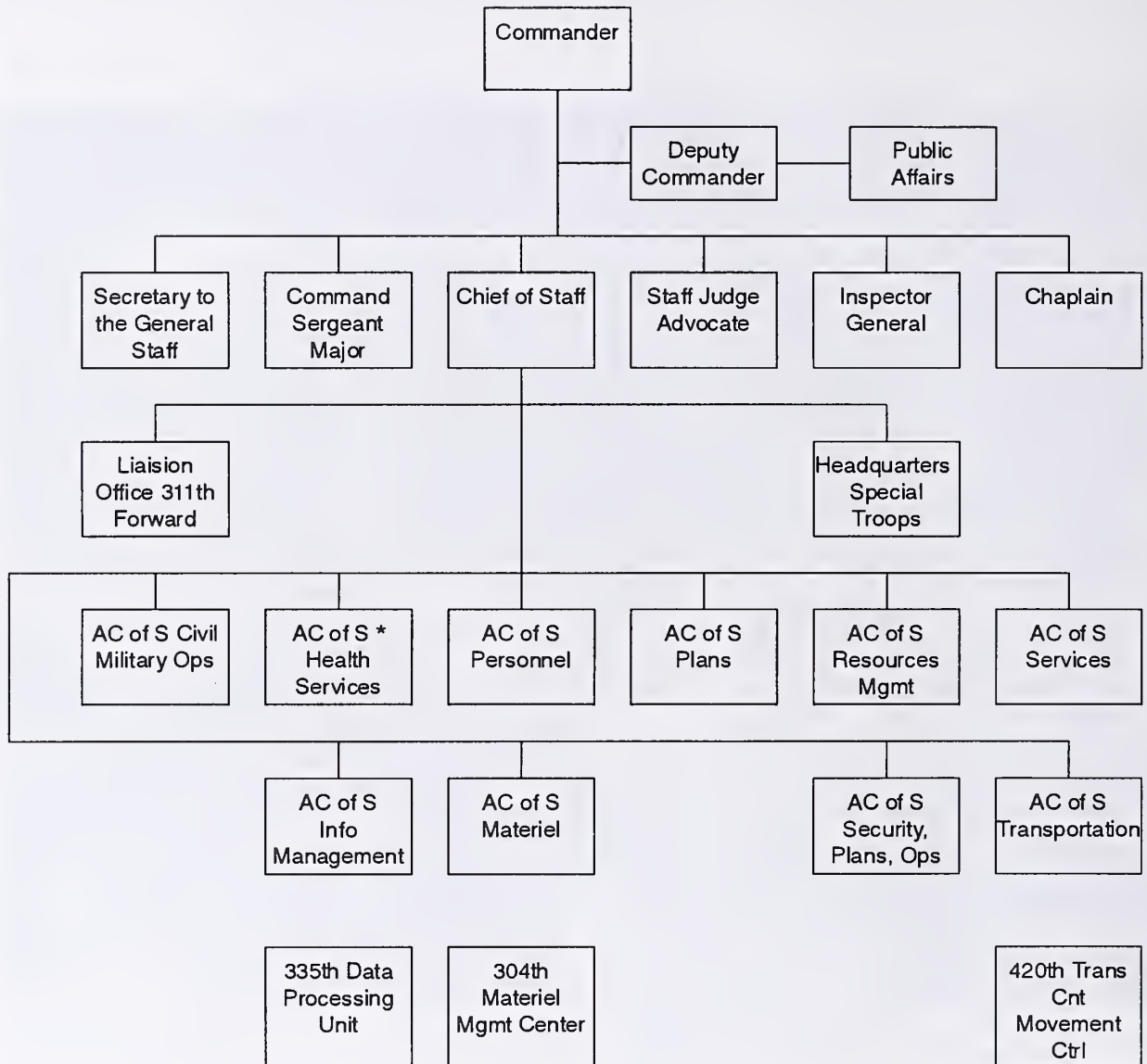
- Influence & monitor readiness capabilities of subordinate CAPSTONE units
- Develop, test, and evaluate mobilization and deployment plans
- Exercise and train with subordinate CAPSTONE units and I Corps
- Provide observations and recommendations to Corps



Circa 1975; COL McCutcheon - Director of Personnel (center), CPT Clary (left) and SGM Howard Ammy (far right) are discussing a solution to a situation presented during a LOGEX exercise at Camp Pickett, Va.

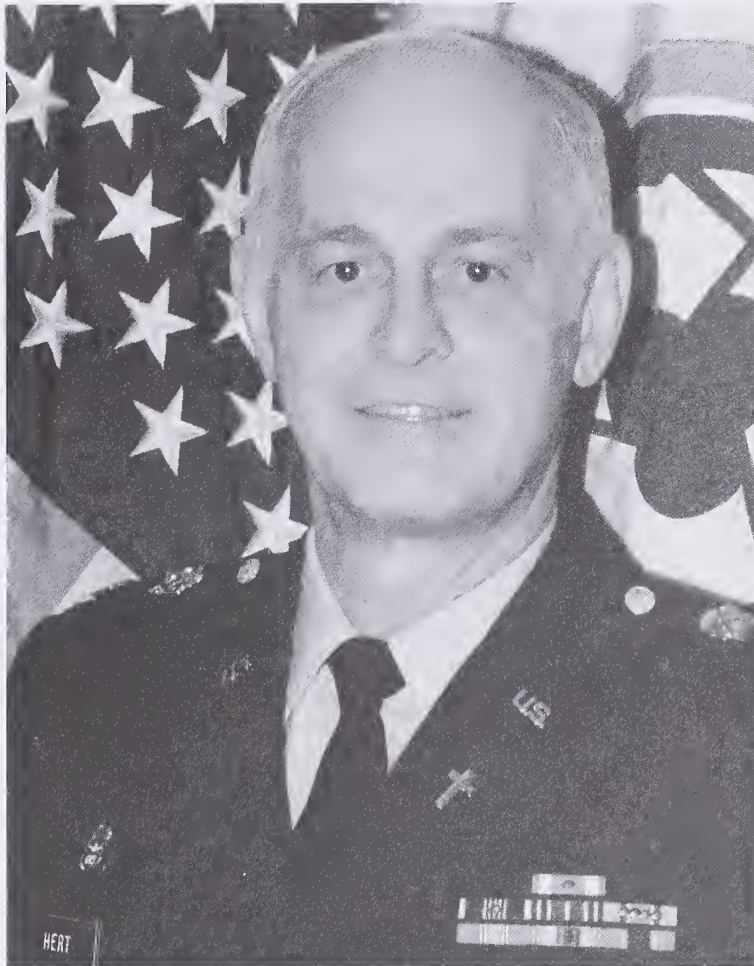
311th Support Command (Corps)

Current Organization



*AC of S Health Services is a CAPSTONE Augmentation

Command Chaplains



Colonel Darrold Hert

COL	Darrold Hert	1991	Present
COL	Thomas K. Devitt	1988	1991
COL	John C. Lathrop	1983	1988
LTC	William E. Thompson Jr.	1980	1983
LTC	Wayne W. Hoffman	1979	1980
MAJ	Michael Stingley	1977	1979
LTC	Theodore Kline	1974	1977

COL	Claude A. Steele
LTC	Samuel W. Chomsky
LTC	Homer H. Elliott

1972	1974
1957	1965
1951	1957



Awards and promotions



Inspector General



Lieutenant Colonel James A. Marcinkus

LTC	James A. Marcinkus	1989	Present	MAJ	Burton McKee	1979	1980
LTC	Robert W. Byrd	1987	1989	LTC	Charles Rosenthal	1975	1979
LTC	Karl H. Heinz Schott	1986	1987	LTC	Fred Bennett	1973	1975
MAJ	Michael E. Plotkin	1982	1986	LTC	Mortin Crair	1973	1973
MAJ	James Cudlip	1982	1982	LTC	Harry Baldwin	1972	1973
LTC	Randolph C. Banks	1981	1982	LTC	Robert C. Sutro	1950	1951
LTC	William F. O'Brien	1980	1981				

Staff Judge Advocate



Lieutenant Colonel George J. Gliaudys, Jr.

LTC	George J. Gliaudys Jr.	1989	Present	LTC	John Moriority	1979	1983
LTC	Jim Spence	1986	1989	LTC	Sid Sharpiro	1976	1979
COL	Don Clark	1983	1986				



LAPD uses Center for Command Post Exercise

Circa 1989 420th soldier during field exercise at Camp Pendleton



Assistant Chief of Staff Security, Operations, Training and Intelligence



Colonel Randolph C. Banks

COL	Randolph C. Banks	1988	Present
COL	Robert G. Carne	1986	1988
COL	William F. O'Brien	1982	1986
COL	Harry Douglas	1980	1982
LTC	Ronald McDougall	1979	1980
LTC	John C. Thurman	1976	1978
LTC	Robert P. Jewett	1975	1976

Assistant Chief of Staff Materiel



Colonel James W. Comstock

In 1973, the Directorate for Supply and Directorate for Maintenance were combined into the "Materiel Section". The chiefs were all designated Assistant Chief of Staff, Materiel.

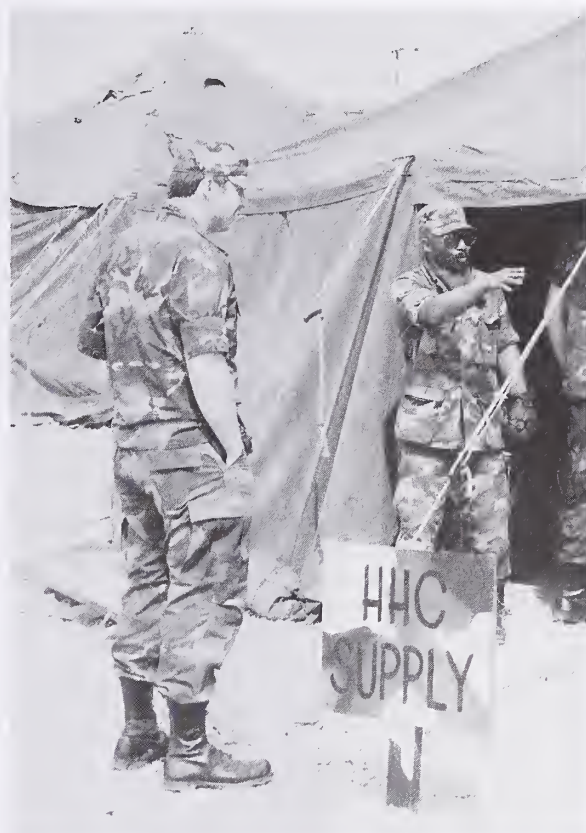
COL	James W. Comstock	1989	Pres	COL	Robert D. Brooke	1984	1984
COL	William F. O'Brien	1988	1989	COL	Robert A. Lame	1981	1984
COL	Burton R. McKee	1986	1988	COL	Charles E. Estermeier	1980	1981
COL	Robert G. Carne	1984	1986	COL	William T. Allen	1980	1980
				COL	Frederick L. Bennet	1980	1980
				LTC	Jerry J. Josten	1978	1979
				LTC	William R. Seaver	1975	1977
				MAJ	Robert C. Jewett	1973	1974

From 1964 to 1971, the Director for Supply and Maintenance individually identified Chiefs of Sections.

MAJ	Knight (Maintenance)	1971	1972
MAJ	Mitchell (Supply)	1971	1972
MAJ	Theodore C. GettenIII (Maintenance)	1968	1971
LTC	Ben F. Blount	1968	1971

The following individuals were Directors of Supply and Maintenance since the "Materiel Section" had not been formed.

COL	George D. Serfass	1962	1964
LTC	Gerald Davis	1961	1962
LTC	Robert K. Weyand	1961	1961
COL	Maurice Gladman	1960	1961



CPX during Border Star 1985

Since there was only a G-4 Section in the beginning, the following individuals were Assistant Chiefs of Staff, G-4.

COL	Charles V. Collier	1958	1960
COL	Henry H. Evens, Jr.	1955	1958
LTC	Zack S. Beiser	1952	1955
LTC	John G. Tapp	1951	1952
MAJ	George L. Bolitho	1950	1951

Assistant Chief of Staff Transportation



Colonel Robert Allen

COL	Robert Allen	1990	Present
COL	Charles Crabtree	1986	1990
COL	Edward Nover	1982	1986
COL	Wilbert Berg	1980	1982
LTC	Roger Bergevin	1978	1980
LTC	Jerry J. Josten	1977	1978
LTC	Wilbert Berg	1973	1977
LTC	John Robinson	1971	1973

According to Special Order Number 1 dated 5 January 1951, the 311th Log Command's organization included a Transportation Section. Identified as the Chief of Section was:

LTC Fred C. Stolz 1951

Sergeants Major

SGM	Joseph Weir	1988	Present
SGM	Fleming Johnson	1987	1988
SGM	Arnold Greenberg	1967	1987

Assistant Chief of Staff Services



Colonel Ray Oster

COL	Ray Oster	1991	Present
COL	Chelsey Grindell	1988	1991
COL	James Cudlip	1987	1988
COL	William F. O'Brien	1986	1987
COL	Burton McKee	1983	1985
COL	Clarence Rubenacker	1982	1983
COL	William Larson	1980	1981
COL	Charles Estermeier	1979	1980

MAJ	Phillip Krigbaum	1978	1979
LTC	Don Wirth	1977	1978
LTC	Jerry Josten	1975	1977
LTC	George Lundgren	1974	1975
LTC	Harry Chatfield	1973	1974
LTC	Clark	1972	1973
LTC	Bohlmann	1971	1972
LTC	McCutcheon	1970	1971
LTC	Artis Grant	1969	1970
COL	William Barbour	1963	1969
COL	Maurice Gladman	1962	1963
COL	Henry Evans	1960	1962
COL	Maurice Wakeman	1951	1952

Assistant Chief of Staff Plans



Lieutenant Colonel Dan D. Hudson

LTC	Dan D. Hudson	1991	1991
COL	Rosendo Castillo	1990	1991
COL	James Comstock	1987	1990
COL	Fred Darley	1985	1986

Sergeants Major

SGM	Ambros E. Laverty	1988	1991
SGM	Philip Kraus	1985	1988

Plans Section



SGM Plans
SGM Ambrose Laverty



AC/S Plans
COL James Comstock



Deputy AC/S Plans
LTC Dan D. Hudson

In October 1985, the Plans Section was organized and staffed with a skeletal crew, consisting of Col Fred Darley, Ltc James Comstock, Maj Michael Plotkin, Maj Dan Hudson and Sgm Philip Kraus. In June, 1987, the Plans Section was finally authorized as a TDA augmentation with 28 personnel including the COSCOM Forward, at Fort Lewis, Washington. During the period 1986 to 1990, the Plans Section planned and conducted numerous Battle Book Deployments for subordinate units. The sections first assignment was to write the COSCOM OPLAN 5027. They were tasked with planning, organizing and conducting the 86-90 Commanders Conferences as well as the 1988 Goals Conference. The Section planned, organized and conducted Re-deployment operations for Team Spirit-87, 88, and 89. They re-wrote and published the COSCOM Field SOP in 1988, the Administrative/Log Plan to OPLAN 5027 in 1989, and the COSCOM OPLAN 5027 in 1990. Due to changes in the L-Series MTO&E, the AC/S Plans section will be disbanded during FY 91.

The PLANS Section conducting Re-Deployment TS-89



PLANS Officers at dinner sponsored by Mayor of Pyongtaek,
South Korea — 1989

Assistant Chief of Staff Personnel



Colonel Carol L. Gee

COL	Carol L. Gee	1989	Present	LTC	Keith O. Parkin	1975	1978
COL	Timothy T. Smith	1987	1989	LTC	James McCutcheon	1973	1974
LTC	James Comstock	1986	1987	LTC	John Sweeney	1973	1973
COL	Robert Reynolds	1985	1986	LTC	William T. Allen	1972	1972
MAJ	Michael E. Raneses	1984	1985	MAJ	William T. Allen	1970	1971
COL	William R. Larson	1982	1983				
COL	Keith O. Parkin	1980	1981				
COL	Dave Ross	1978	1979				

Director of Personnel

COL	Leon S. Emer	1960	1962
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Assistant Chief of Staff - G-1

COL	Leon S. Emer	1960	1960
COL	Robert J. Magdlen	1960	1960
COL	Joseph J. Stein	1958	1959
LTC	Harry M. Hare	1958	1958
COL	Joseph J. Stein	1955	1957
COL	Daniel Grayson	1951	1954
LTC	Harry P. Petrie	1951	1951
CPT	Arthur H. Voss	1951	1951
MAJ	Daniel Grayson	1950	1951

Assistant Chief of Staff Comptroller



Colonel James Cudlip

COL	James Cudlip	1988	1990	LTC	Marion Smith	1978	1979
COL	Randolph Banks	1987	1988	LTC	Walter Schonwald	1975	1978
COL	Charles Crabtree	1982	1987	LTC	Richard Kidwell	1974	1975
COL	David Ross	1979	1982	LTC	Joseph Coleman	1972	1974

Monthly Pay Effective 1 October 1949

Pay	Under	2	4	6	8	10	12	14	16	18	22	26	30
Grade	2	2	4	6	8	10	12	14	16	18	22	26	30
O-8	926.25	926.25	926.25	926.25	926.25	926.25	926.25	926.25	926.25	926.25	926.25	926.25	954.75
O-7	769.50	769.50	769.50	769.50	769.50	769.50	769.50	769.50	769.50	769.50	769.50	769.50	826.50
O-6	570.00	570.00	570.00	570.00	570.00	570.00	570.00	570.00	584.25	612.75	641.25	669.75	698.25
O-5	456.00	456.00	456.00	456.00	456.00	456.00	470.25	484.50	498.75	527.25	555.75	584.25	584.25
O-4	384.75	384.75	384.75	384.75	399.00	413.25	427.50	441.75	456.00	484.50	498.75	513.00	513.00
O-3	313.50	313.50	327.75	342.00	356.25	370.50	384.75	399.00	413.25	427.50	441.75	441.75	441.75
O-2	249.38	263.63	277.88	292.13	306.38	320.63	334.88	349.13	349.13	349.13	349.13	349.13	349.13
O-1	213.75	228.00	242.25	256.50	270.75	285.00	299.25	313.50	313.50	313.50	313.50	313.50	313.50
E-7	198.45	198.45	205.80	213.15	220.50	227.85	235.20	242.55	249.90	264.60	279.30	294.00	294.00
E-6	169.05	169.05	176.40	183.75	191.10	198.45	205.30	213.15	220.50	235.20	249.90	249.90	249.90
E-5	139.65	147.00	154.35	161.70	169.05	176.40	183.75	191.10	198.45	213.15	227.85	227.85	227.85
E-4	117.60	124.95	132.30	139.65	147.00	154.35	161.70	169.05	176.40	191.10	191.10	191.10	191.10
E-3	95.55	102.90	110.25	117.60	124.95	132.50	139.25	147.00	147.00	147.00	147.00	147.00	147.00
E-2	82.50	90.00	97.50	105.00	112.50	120.00	120.00	120.00	120.00	120.00	120.00	120.00	120.00
E-1	80.00	87.50	95.00	95.00	95.00	95.00	95.00	95.00	95.00	95.00	95.00	95.00	95.00

Monthly Pay Effective 1 January 1990

Pay Grade	Under 2	2	3	4	6	8	10	12	14	16	18	20	22	26
O-8	4749.30	4891.50	5007.60	5007.60	5007.60	5380.80	5380.80	5635.20	5635.20	5869.80	6124.50	6359.40	6516.00	6516.00
O-7	3946.20	4214.40	4214.40	4214.40	4403.40	4403.40	4658.70	4658.70	4891.50	5380.80	5751.00	5751.00	5751.00	5751.00
O-6	2925.00	3213.60	3424.20	3424.20	3424.20	3424.20	3424.20	3424.20	3540.30	4100.00	4309.50	4403.40	4658.70	5052.60
O-5	2339.10	2746.80	2936.70	2936.70	2936.70	2936.70	3025.50	3188.10	3402.00	3656.70	3866.40	3983.40	4122.60	4122.60
O-4	1971.90	2401.20	2561.40	2561.40	2608.80	2724.00	2909.70	3073.20	3213.60	3354.60	3447.30	3447.30	3447.30	3447.30
O-3	1832.40	2048.70	2190.30	2423.40	2539.20	2630.40	2772.60	2909.70	2981.40	2981.40	2981.40	2981.40	2981.40	2981.40
O-2	1597.80	1745.10	2096.40	2166.90	2212.20	2212.20	2212.20	2212.20	2212.20	2212.20	2212.20	2212.20	2212.20	2212.20
O-1	1387.20	1444.20	1745.10	1745.10	1745.10	1745.10	1745.10	1745.10	1745.10	1745.10	1745.10	1745.10	1745.10	1745.10
O-3E	0.00	0.00	0.00	2423.40	2539.20	2630.40	2772.60	2909.70	3025.50	3025.50	3025.50	3025.50	3025.50	43025.50
O-2E	0.00	0.00	0.00	2166.90	2212.20	2282.10	2401.20	2493.00	2561.40	2561.40	2561.40	2561.40	2561.40	2561.40
O-1E	0.00	0.00	0.00	1745.10	1864.20	1932.90	2002.80	2072.70	2166.90	2166.90	2166.90	2166.90	2166.90	2166.90
W-4	1866.90	2002.80	2002.80	2048.70	2141.70	2236.20	2330.10	2493.00	2608.80	2700.00	2772.60	2862.30	2958.00	3188.10
W-3	1696.80	1840.50	1840.50	1864.20	1885.80	2023.80	2141.70	2212.20	2282.10	2350.20	2423.40	2517.60	2608.80	2700.30
W-2	1485.90	1607.70	1607.70	1654.80	1745.10	1840.50	1910.40	1980.30	2048.70	2120.70	2190.30	2259.30	2350.20	2350.20
W-1	1238.10	1419.60	1419.60	1538.10	1607.70	1677.00	1745.10	1817.10	1885.80	1956.30	2023.80	2096.40	2096.40	2096.40
E-9	0.00	0.00	0.00	0.00	0.00	0.00	2171.70	2220.60	2271.00	2322.90	2374.80	2421.00	2548.20	2796.00
E-8	0.00	0.00	0.00	0.00	0.00	1821.30	1873.20	1922.70	1972.50	2024.70	2071.20	2122.20	2246.70	2496.90
E-7	1271.40	1372.50	1423.50	1473.30	1523.40	1572.00	1622.40	1672.80	1748.70	1798.20	1848.30	1872.30	1998.00	2246.70
E-6	1094.10	1192.20	1242.00	1294.80	1343.10	1391.70	1443.00	1517.40	1564.80	1615.50	1640.10	1640.10	1640.10	1640.10
E-5	960.00	1044.90	1095.60	1143.30	1218.30	1268.10	1318.50	1366.80	1391.70	1391.70	1391.70	1391.70	1391.70	1391.70
E-4	895.50	945.60	1001.10	1078.80	1121.40	1121.40	1121.40	1121.40	1121.40	1121.40	1121.40	1121.40	1121.40	1121.40
E-3	843.60	889.80	925.50	962.10	962.10	962.10	962.10	962.10	962.10	962.10	962.10	962.10	962.10	962.10
E-2	811.80	811.80	811.80	811.80	811.80	811.80	811.80	811.80	811.80	811.80	811.80	811.80	811.80	811.80
E-1	724.20	724.20	724.20	724.20	724.20	724.20	724.20	724.20	724.20	724.20	724.20	724.20	724.20	724.20

Assistant Chief of Staff Civil Affairs



Colonel Monta G. Euler

COL	Monta G. Euler	1990	Present
COL	Carol Gee	1987	1990
COL	Fred Darley	1986	1987

Public Affairs Officer

CPT	Casey A. Carver	1988	Present
MAJ	Mona Evans	1986	1988
MAJ	Rodney L. Punt	1984	1986
MAJ	Ronald Van Dyke	1982	1984
CPT	John McCarthy	1977	1982

From 1972 - 1986, AC/s Civil Affairs had responsibility for Public Affairs and Community Relations.

Information Officer - Community Relations

MAJ	Michael Fierman	1976	1977
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MAJ	Donald Buford	1972	1976
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Assistant Chief of Staff Civil Affairs

LTC	Artis Grant	1971	1972
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LTC	Irving Myer	1970	1971
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Director of Civil Affairs

COL	Carl Christol	1963	1970
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LTC	Ben Narvid	1962	1963
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COL	Carl Christol	1960	1962
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Assistant Chief of Staff Information Management



Lieutenant Colonel John Culpepper

Management Information Office established in 1981, became a primary staff position in February 1988

LTC	John Culpepper	1991	Present
LTC	Carlos Washington	1985	1991
LTC	Lou De Hays	1984	1985
LTC	Charlie Ryder	1981	1984

Master Sergeants

MSG	James Thomas	1987	Present
MSG	George Szerbiak	1981	1987



Circa 1981 COSCOM personnel firing for record at Port Huenum



Range firing at Port Huenum



Circa 1981 Mess operations at Ft. Ord, California



Circa 1990 NBC Training at Center

Headquarters, Special Troops

Mission

Peace

Serves as the battalion level organization supervising activities of three diverse subordinate units: 311th Headquarters and Headquarters Company (HHC), 335th Data Processing Unit (DPU), and 420th Transportation Center (MC). Provides command and control staff planning, less technical supervision. Provides administrative, logistical, and training management of attached units for Headquarters 311th Support Command (Corps) staff elements. The Commander, Headquarters Special Troops is the Headquarters' Commandant for the 311th Support Command (Corps). Upon mobilization, this position provides planning and essential logistical services for the Headquarters' element. The Headquarters, Special Troops S2/3 serves as the action officer in this functional area.

Mobilization

Headquarters, Special Troops is responsible for pre- and post-exercise support in the field. Upon mobilization, this battalion provides planning and essential logistical services for the Headquarters elements.

LTC Wade G. Wells became the first commander of Headquarters, Special Troops (HST) which provided command and control to the COSCOM's four subordinate units: the 222nd and 302nd Public Affairs Detachments, the 736th Transportation Company and Headquarters and Headquarters Company, 311th Support Brigade. At the time of reorganization, the 311th COSCOM was the largest Combat Service Support headquarters in the Sixth US Army area. In addition to the Headquarters, Special Troops, the 311th Support Command (Corps) consisted of the 139th Ammunition Battalion, the 155th and 469th Supply and Service Battalions, the 818th Transportation Battalion, the 309th Army Security Agency Battalion and the 337th Military Intelligence Detachment.



Circa 1988; Field training at Camp Pendleton



Circa 1981; COSCOM personnel firing for record

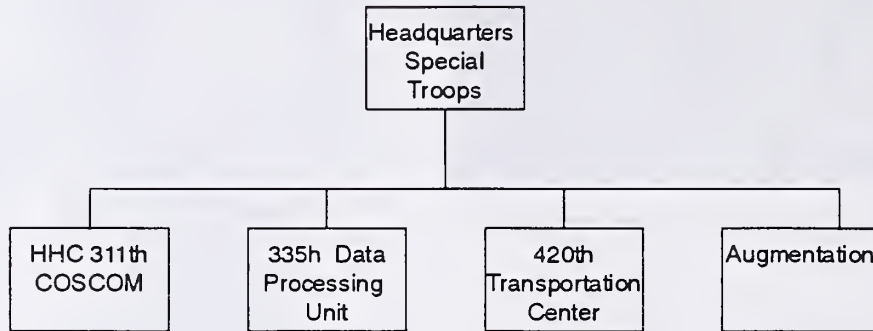


Circa 1981; SGM Flavin receiving award for CG.



Circa 1990; HHC standing in formation

Headquarters Special Troops Current Organization



Headquarters, Special Troops



Lieutenant Colonel Edgar Colinsky

LTC	Edgar Colinsky	1990	Present
LTC	Monta G. Euler	1988	1990
LTC	Richard C. Ide	1986	1988
LTC	Harry T. Knopp	1981	1982
LTC	Wade G. Wells	1980	1981
MAJ	James T. McCutcheon	1979	1980

Sergeants Major

CSM	Phillip Krause	1986	Present
SGM	Edward O. Littleton	1982	1986
CSM	Scott J. Halladay	1978	1982



Circa 1981; Field training at Fort Ord, California



Circa 1990; COSCOM passengers awaiting transportation at Hickam Air Force Base, Hawaii in route to exercise Team Spirit in the Republic of Korea

Headquarters & Headquarters Company

311th Support Brigade

1968 - 1979

The 311th retained its designation as a Logistics Command until 5 February 1968, when General Order #36, Sixth United States Army, redesignated this headquarters as the 311th Support Brigade. This reorganization occurred within the larger context of the deactivation of the XV CORPS and the activation of the 63rd ARCOM. From 1950 to 1968, XV Corps, at the Presidio of San Francisco, had been the higher headquarters for the 311th Logistical Command. With the change, the 63rd ARCOM, located in Los Angeles, would be the new Reserve headquarters for much of California, Arizona, and Nevada. The 311th Support Brigade became an essential component of the 63rd ARCOM.

As a brigade, the 311th now had a Brigadier General as a Commander and the staff directorates became Assistant Chiefs of Staff. The major units assigned to the new brigade were the 916th Field Depot, El Monte, California, the 139th Ordnance Battalion, Santa Ana, California, and the 469th Supply and Service Battalion, Van Nuys, California. Within two years, the 155th Supply and Service Battalion, El Monte, California, and the 818th Transportation Battalion, Fresno, California would report to the 311th Support Brigade.

Colonel Cullen Gulko was selected to be the brigade's first commander while Brigadier General Louis Kaufman served as the last commander of the Logistics Command. The 311th Support Brigade had an authorized strength of 74 officers, 1 warrant officer and 114 enlisted personnel.

The mission of the 311th Support Brigade remained similar to that of the Logistics Command. The Brigade mission, as stated in MTOE 54-22 GARO2, was to command, control, and supervise all assigned and attached units.

The Brigade Headquarters plans and directs specific combat service support, through its functional control centers and subordinate operating com-

mands, to Army forces in the corps area or field Army service area and other forces as designed; provides staff advice and planning assistance to the Field Army Support Command (FASCOM) and supports tactical commanders on combat service support activities. The Security, Plans and Operations section of Brigade Headquarters plans and coordinates to provide physical security, rear area security, and rear damage control activities within assigned geographical areas.

As one of the principal subordinate elements of the FASCOM, a Support Brigade is typically capable of providing all supply, service and maintenance, with certain exceptions, for a Corps consisting of as many as four divisions, with a strength of about 72,000 men, and non-divisional troops with a strength of about 68,000 men. Divisions are normally furnished only general support (wholesale) while non-divisional units are furnished both direct support (retail) and general support.

Under the TASTA-70 concept, the Support Brigade is a very flexible organization which is carefully tailored to fit the exact requirements of the units supported in a specific situation. Individual units of company or smaller size may be attached or detached as required on a day-to-day basis. When supporting a full Corps the Support Brigade may include as many as 20,000 men, larger than a division, with the following major operating units:

- 1 Brigade Headquarters with control centers and data processing
- 2 Support Groups, controlling
- 4 Direct Support Maintenance Battalion
- 3 General Support Maintenance Battalion

3 Supply and Service Battalion

1 Petroleum Supply Battalion

1 Ammunition Group, controlling

2 Ammunition Battalion

1 Military Police Battalion

1 Personnel and Administration Battalion

1 Transportation Battalion

During the years 1970 - 71, the Brigade staff recognized the need for centralized transportation planning and initiated a newly created Assistant Chief of Staff - Movements. LTC John Robinson was selected for this position. In 1973, the Brigade staff recommended and initiated a newly formed Assistant Chief of Staff - Materiel. This new position would combine the former staff positions of supply and maintenance. Major Robert Jewitt became the new AC of S - Materiel.

The 311th Support Brigade would retain this designation until 1979 when it would be redesignated the 311th Corps Support Command.



Circa 1982 COSCOM soldiers at Fort Lewis, Wa



Circa 1977; 311th Support Brigade commander, Major General Fragner, taste tests noon meal



Circa 1960 Logistical Command soldiers and their wives share a festive meal at a Support Brigade Ball



Circa 1980 LTC John Lane, Army Advisor confers with COL Tom Allen, Chief of Staff and LTC David Lane, Readiness Group Los Angeles over a cup of coffee during a field training exercise

Out With The Old - In With The New

Soldiers Receive New Uniforms

Over the last forty years, soldiers have had to replace several items in their initial clothing bag to comply with the "new" Army look. In 1985, uniform officials at the Department of the Army (DA), said all soldiers will have a distinctive green dress uniform, black outer wear and camouflage fatigues.

The "new" Army look would reduce the number of uniforms now authorized for wear by soldiers. For example, some soldiers were wearing the starched fatigues, others wore the wash-and-wear fatigues and still others the new battlledress type (camouflage) fatigues. In addition, women soldiers are allowed to wear either the male or female fatigues.

Commanders say requiring soldiers to dress alike helps promote unit cohesion. Also, the new consolidated look will help prevent uniform policy violations that result from soldiers improperly mixing the various uniform items now in use.

The new military look for both men and women consisted of a year-round green uniform (slacks



Circa 1965; Promotion awards ceremony.
Note old style fatigues and fatigue cap.

and skirt for women), green service shirt (long and short sleeves), black all-weather coat and camouflage fatigues.

Kevlar Helmet

The standard protective headgear for American soldiers during WWII, Korea and Vietnam was the venerable steel pot. Even today it readily identifies American GI's in any photograph. For all of its weight almost 4.5 pounds and chafing chin straps



The new kevlar helmet does away with the liner. Today's soldier cannot use their helmet to wash, cook, shave in or any of the many other uses the classic helmet was used for.

the steel pot provided the soldier with a multi-purpose tool. While designed for protection it also served as a wash basin, shaving bowl and even a shovel.

In 1987 COSCOM soldiers began receiving their new style protective Kevlar Helmet. This helmet somewhat resembles the headgear worn by German Soldiers during WWII. It is designed to provide protection to as much of the surface of the head as possible. The Kevlar is now standard U.S. Army issue.



Circa 1990; AC/S Services Section at Team Spirit 90



Circa 1990; COSCOM passengers travel via MAC planes to Team Spirit



Circa 1990; COSCOM soldiers show up for evening meal at Team Spirit 90



Circa 1988; 420th Transportation Company (Movement Control) personnel awaiting transportation to Yama Sakura XI

304th Materiel Management Center

MISSION OVERVIEW:

The 304th Materiel Management Center was formed in October of 1981 from three other units performing supply and maintenance management functions. Upon reorganization of the 311th Support Brigade to a CORPS Support Command (COSCOM), the 916th Field Depot, the 962nd Stock Control Company, and the 415th Maintenance Management Detachment joined to create the 304th MMC.

Colonel William R. Seaver was the commander of the 916th Field Depot and served as the unit's first commander until his retirement in July, 1982. He was succeeded by Colonel James A. Anderson Jr. who commanded until Colonel Robert A. Lane was assigned in July 1984. Colonel Lane served until Colonel Burton McKey took command in October 1987 and served until retirement in March 1990.

The present 304th MMC Commander is Colonel Larry Halstead who assumed command March 25, 1990.

The mission of the 304th MMC is to perform integrated supply and maintenance management for I Corps (Fort Lewis, Washington), and to perform activities for which the 311th COSCOM has jurisdiction and responsibility. In the event of general mobilization, the 304th MMC could be called upon to fulfill this corps-level mission anywhere in the world.

The 304th MMC is chartered to receive, input, process and output supply requisitions from USAR units in Southern California, Southern Nevada, and Arizona into the Standard Army Intermediate Level Supply System. Inherent in its mission is the management of classes of supply for client units, and ensuring that requested items are authorized, necessary for performance of the mission, and requisitioned in quantity appropriate to the established budgetary guidelines of the unit. The 304th MMC is the largest functional center of the 311th Support Command (Corps), with a current authorized strength of 447.

The 304th MMC is made up of a Materiel Management Center Office with two branches, a Unit Headquarters, and nine major divisions. The two Center Office Branches are Plans and Procedures, and Ad-

ministration. The nine divisions are:
Service Support

- Petroleum
- Aviation
- Electronics
- Armament-Combat Vehicles
- Missile-Munitions
- Automotive
- Troop Support Materiel
- Logistics Automation Systems Support Office

Due to the 304th MMC's unique mission and the breadth of its support requirements, the unit is authorized to conduct annual training on a year-round basis. Soldiers of the 304th MMC participate in the following major exercises:

- Cascade Peak at Fort Lewis, Washington
- Yama Sakura in Japan
- Team Spirit in the Republic of Korea
- Ulchi Focus Lens (6th Support Center), Korea

Counterpart Training throughout the year permits each soldier to apply the principles of combat service support on a practical level, working on a one-on-one basis. Reserve Components Overseas Deployment

Training (RCODT) allows personnel of the 304th MMC to train and conduct operations overseas in areas where they may one day be called upon to

serve. RCODT missions enhance mobilization planning and preparedness.

Commander 304th Material Management Center



Colonel Larry D. Halstead

COL	Larry D. Halstead	1990	Present
COL	Burton R. McKee	1987	1990
COL	Robert A. Lame	1984	1987
COL	James A. Anderson	1982	1984
COL	William R. Seaver	1981	1982

ITASC- a Study in Accomplishing a Difficult Task Through Personal Contact.

During the first AT period after the COSCOM was created, the MISO section (individually and in concert) visited every military installation between Camp Pendleton and Vandenberg AFB looking for computer assets that the COSCOM could share (primarily for training of individuals). Of the discovered assets, we selected a HP 3000 at the Long Beach Navy shipyard and an IBM facility at Norton AFB for USAR use. We soon found out that we needed more capability.

The next step was started with a blind telephone call to the FORSCOM MISO. Since we expressed the interest, an Atlanta after-action conference was set up with the Indiana DPU that was the first Reserve unit to perform AT overseas in Europe (Germany). The conferees were amazed by the fact that the IBM 360 based mobile system assigned to the transportation command took over 36 hours to process a single daily SAILS cycle. Meaning every time you did the job, you were an additional half day further behind! Actual daily SAILS support was being run by Post, Camp and Station support in CONUS and by lease of after-hours IBM 370 time from Deutches Bank in Germany. This very serious problem was also realized by the airborne commands at Ft Bragg and Ft Campbell. Their peacetime post, camp, station and leased facilities would in all probability not be available after the first shot was fired in anger- just when they were needed the most.

When I Corps was established at Ft Lewis, the post civilian MISO used that event to upgrade the post system to a dual IBM 4331 setup. This system was investigated as the basis for a new mobile Interim Theater Army Support Computer (ITASC) system. The Ft Lewis facility had a tape vault slightly larger than the mobile van proposed to be the tape library to support ITASC. The only problem was that the tapes overflowed the vault into every available nook and cranny in that part of the MISO building (about three to four times the volume of the vault). A typical daily SAILS run at that time started immediately after normal duty hours and ended just before the start of duty hours the next day and the paper output was around 28-29 cases of paper.

Most of the computer "smarts" at this time really resided not with the military, but in the civilian aero-

space arena. Our proposed solution to the SAILS time problem was to convert to a Direct Access Storage Device (hard disk) based system. The established military organization was reluctant to change- a lot of money would be spent and it might still come out wrong - RISK had raised its ugly head. Fortunately a very respected individual had just won the VTADS Post/Camp/Station computer center contract and he had requested our assistance and support (through the FORSCOM MISO office) in getting the establishment to accept his new concepts also. We assisted him by supporting and "talking up" his concepts and he in turn supported our proposal for a disk based IBM 4341 single processor system. The single 4341 was anticipated to have more usable power than a dual 4331 and would fit in a single van. The new contractor's name was H. Ross Perot. His support and backing convinced the ITASC contractor (GTE) to "try out" our proposed concept.

We were extremely fortunate in another area- the assigned FORSCOM MISO action officer was married to one of the key players in the FORSCOM Budget office. By carefully monitoring the expenditure of FORSCOM funds, we were able to divert many of the unused funds (that would have been otherwise lost) to an account used to pay for a reserve ITASC system. Since the COSCOM would now have the computer, FORSCOM also graciously provided us with an additional blessing, the allocation of sufficient unused personnel spaces with which to build a Data Processing Unit.

The first field trial of the new ITASC system would be on the new reserve system, manned primarily by reservists on two weeks summer training. The operators would go through an intensive training period then run a SAILS cycle. The support group that arrived from FORSCOM was impressive. They put the ITASC together and checked it out thoroughly, using a portion of the factory acceptance test, but the real test was to be the running of a "live" SAILS cycle using Ft Lewis input that had been used there the previous week. The Ft Lewis cycle had been a typical all night cycle. The reserve cycle with all new operators took less than 20 minutes - of course the reserve cycle did not print out the 29 cases of paper in actual reports. The time savings came primarily

from getting rid of the "tape hanging functions" - taking the old tapes off of the tape drives, putting the new tapes on and then finding the desired data in a serial fashion. The actual meaningful processing, with all of the checks and balances in place, took less than 3 minutes. I assume that the concept of the hard disk system versus the tape system was now sufficiently proven. The entire U.S. Army, both active and reserve, benefited greatly from this activity.

Once the individual key players were convinced that the task was "do-able" and would not put their careers in jeopardy, they really went out of their way to support the task in any way possible. Another rather amazing thing that came about was the number of people (both active and reserve) who were "just not in favor of" the idea and used all sorts of schemes to just "get in the way" to prevent and/or lessen the success of the project. But after the project was proven successful, they were among the first in the line to graciously accept credit.



Circa 1989 Goals Conference, Vandenberg, AFB



Circa 1979 916th Field Depot, predecessor to the 304th MMC, participates in the Torrance Armed Forces Day Parade

335th Data Processing Unit

The 335th Data Processing Unit was activated in 1983. The first Company Commander was CPT Harrison R. Burris. His primary mission was to organize the unit into a functional combat ready Data Processing mobile unit. This involved establishing the units operating sections and conducting unit training classes in computer operations, programming, and maintenance. CW2 Dennis Burke and 1LT Paige Easley were actually involved in establishing the administrative sections and SFC Ronald Webber was involved in establishing the technical training. In the spring of 1983, key members of the unit went to Fort Bragg, North Carolina to observe an active Army mobile computer center (the 124th DPU) in the field during its participation in Gallant Eagle '83.

During 1984, the major events of the unit were the assignment of MAJ J. Cagney France as the new company commander and the arrival of the ITASC (Interim Theater Automated Service Center). 1984's annual training at home station provided hands-on training and practice using the new ITASC, generators and various other types of equipment provided with the ITASC. The unit's technical and soldier training involved FTX's and operations training at Fort Lewis, Washington.

1985 was the year the 335th DPU participated in its first ARTEP (Army Readiness Training and Evaluation Program) exercise. The ARTEP was developed as part of its Annual Training at Fort Ord, California. This was the unit's first mission away from the Southern California area and the 335th was used to develop an ARTEP for future DPU operations in the Reserve Components. The ARTEP was passed successfully.



1991; Annual Training, Camp Roberts, California



Circa 1991; 335th MUTA closing formation

During 1986, the unit made significant improvements in the areas of strength and MOS qualification. The unit also passed its first AGI (Adjutant General Inspection) since activation. The unit's Annual Training was performed at Camp Roberts, California in support of Celtic Cross IV.

During 1987 the unit performed its Annual Training at Camp Roberts, California. The Primary mission was to test communications between the 335th DPU in the field and Fort Ord. In addition, communications with the USAR Center in West Los Angeles, was tested. The unit also provided support for Team Spirit '87.

The primary major accomplishment for 1988 was the mobilization, movement and participation in FIREX '88 at Camp Williams, Utah. The unit mission was to move from West Los Angeles to Camp Williams, perform an RSOP in MOPP4, NBC monitoring, computer operations, site security and site layout. Personal computer to personal computer (PC to PC) communications from Los Angeles to Fort Ord was successfully accomplished.

1989's significant activities were: Annual Training at Camp Roberts to perform passive air defense operations under camouflage, conduct of land navigation training and leadership confidence course; further test & refinement of PC to PC communications.

The primary mission of the 335th DPU in 1989 was to be able to interface with the active Army computer

center for training in live mission. This goal was accomplished during Annual Training at Fort Shafter, Hawaii. During this time, the 335th DPU provided support to the 1116th Signal Battalion. The major

functions performed were support of live SAILS cycle processing, strip communications cables and input/output functions of the data center.



Circa 1991; New commander, Captain Leong, assumes command

Commander 335th Data Processing Unit



Captain Ken Leong

CPT	Ken Leong	1990	Present	MAJ	Cagney France	1984	1986
MAJ	Kevin Donnelly	1988	1990	CPT	Harrison Burris	1982	1984
MAJ	Howard Benkert	1986	1988				

420th Transportation Co (Movement Control)

The 420th Transportation Center [Movement Control (MCC)] was reactivated in November of 1981 and was co-located with the 311th COSCOM in West Los Angeles. LTC Veron Taylor was appointed as its first commander. He was immediately joined by MAJ William Evans and SFC Gilbert Lopez from the AC/S Transportation office to assist in organizing and selecting personnel for the new unit that was to become more readily known as the COSCOM Movement Control Center or MCC. Annual Training 1982 was conducted at home station where internal organization and SOP's were developed. CPT Graham Kneale was selected to be the unit's first detachment commander. CPT Albert Ruvalcaba became the Highway Plans Officer.

In 1983, the 420th participated with the COSCOM in LOGEX 83 where all of the previous 18 months of organizational effort paid handsome dividends. The 420th received superior recognition for their contributions to this exercise.

During 1984 the unit sent three men to Exercise Team Spirit in an observer role. The three individuals were: LTC Veron Taylor, MAJ William Kelly, and MSG Gilbert Lopez. From this exercise, the 420th would soon play a vital role in conducting movement control for future Team Spirit exercises. The unit also participated in additional training exercises such as Cascade Peak, Wounded Warrior and Desert Forces.

The year 1985 became a milestone year for the 420th. In January, two members of the 420th began the unit's participation in Yama Sakura exercise in

Japan as the IX Corps Bilateral Movement Control Center Cell. This exercise was soon to bring international recognition to the 420th. In March of that same year, the 420th began its on site movement



Major Graham Kneale and LTC Raymond Lane conduct joint planning with ROK soldiers during Team Spirit 88

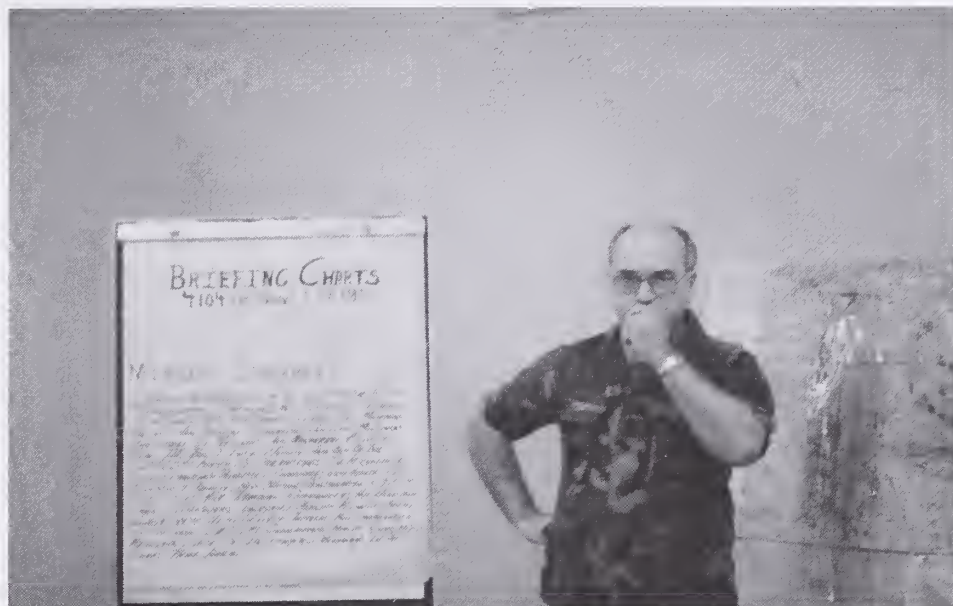
management operations for Border Star. This exercise, conducted at Fort Bliss, Texas, involved more than 30,000 soldiers, airmen and Marines including paratroopers from the Canadian Army. Movement Control Operations were subdivided into surface, air and rail operations. In September 1985, with the retirement of LTC Taylor, Major General James Beal transferred command of the 420th to LTC David Brant. LTC Brant set out to accomplish two major goals: the first was to acquire adequate full time Active Guard-Reserve (AGR) support so that the unit could perform administratively as well as technically. He selected CPT Gaynelle O'Neil as the senior AGR. CPT O'Neil received the MacArthur Award as the outstanding junior officer in 1987. His second goal was to computerize 420th operations.

In January 1988, LTC Raymond Lane assumed command of the 420th TC. His primary goal was to school train all members in the technical fields and further develop their professionalism. During the

years 1986 - 1990, the Team Spirit exercise in Korea has been the focus of annual training for the 420th TC. LTC Lane's unit has provided movement planning and management for I CORPS assets in this exercise from the date of arrival of the first ship to the

date of departure of the last ship - oftentimes involving a time period of more than 100 days.

The 420th TC (MC) has sent operating cells of 5 - 15 personnel to such exercises as Gallant Eagle (84), Wounded Warrior (85), Celtic Cross (86), and Cascade Peak, Bold Venture (86 - 90).



Circa 1983; LTC Vern Taylor, 420th commander, outlines mission statement for LOGEX, Camp Picket, Virginia

In June of 1990, the 420th moved into new quarters within the Annex to Holderman Hall. In September, 1990, the rank of the command of the 420th was upgraded to Colonel effective with the "L" series TO&E.



Circa 1988; 420th Transportation Company (Movement Control) and 311th Support Command (Corps) conduct ARTEP at Port Hueneme, California



Circa 1989; 420th soldier practices combat skills at Camp Pendleton, California

Commander

420th Transportation Company



Lieutenant Colonel Raymond A. Lane

LTC	Raymond A. Lane	1988	Present
LTC	David Brant	1985	1988
LTC	Vernon Taylor	1981	1985

History of ROA Chapter 22

On 16 May 1963, COL Joseph Ranson, the retired Past California Department Secretary, mailed to the Reserve Officers Association Headquarters the names of 99 new members who wanted to activate a new chapter.

The group was enrolled as the 311th Logistical Command Chapter. Its first president was LTC Harold Keller; Secretary/Treasurer was 1LT Walton Dougher. By June, the chapter had 108 members. Many of these officers were new to ROA. Many have remained in the chapter even after retirement. By 1970 membership averaged about 120 at monthly meetings.

The organization was established to assist in meeting the professional needs of Reservists. The national headquarters actively represents members on military issues before the Congress and has been successful in improving benefits for the active and retired Reservist. The ROA Junior Officer Enhancement Program offers special membership incentives to company grade officers including annual scholarship programs.

Local meetings focus on professional issues for officers of the 311th Support Command (Corps) and recommendations for action at the state and national level. Currently, the chapter numbers 391 members and meets quarterly in conjunction with drill weekends. Special events include the Annual Fall Social, a formal dinner, and individual attendance at the semi-annual California Department's Annual Meetings.

The chapter began a period of expanded activity and influence in 1986. At that time, the 304th MMC, Chapter 26 joined Chapter 22. On 31 May, a special Korean Dinner Festival was held to emphasize the special mission of the 311th Support Command (Corps). The honored guest for the evening of Korean food, music and entertainment was Mr. Ki Soo Kim, the Korean Consul General.

Reserve Officers Association Of The UNITED STATES

Chapter Charter

Whereas: The required number of Reserve Officers have duly petitioned the Department of CALIFORNIA for authority to organize a Chapter of this Association at Los Angeles, California to be known as the 311th SUPPORT BRIGADE #22 Chapter, and,

Whereas: The said Department has duly approved said application,

Now Therefore: By virtue of the authority vested in us, we hereby grant unto said officers this Charter, fully authorizing them, and their duly elected successors, to exercise all the rights and privileges of a subordinate body of the Association to be known as the 311th SUPPORT BRIGADE #22 CHAPTER, upon condition said Chapter, and its officers, shall at all times and in all things conform to and be governed by the Constitution, By-Laws, Rules and Regulations as they now are, or hereafter may be altered or amended, together with such actions as may be taken, and such policies as may be adopted by the Association, the National Council, the National Executive Committee, or the National President, together with the provisions of the Constitution and By-Laws of the Department of California not in conflict therewith.

In Witness Whereof: We have hereto affixed our hands and the Great Seal of the Reserve Officers Association of the United States, this eighteenth day of December 1963 (Issued in lieu of original Charter Dated 15 May 1963) (Change of Name)

Official:

..... /s/ John F. Carlson Executive Director COUNTERSIGNED Colonel, USAR-Ret. /s/ Roy D. Jones National President Major General, USAR
..... /s/ John B. Kiser Department Secretary ACCEPTED Captain, USMB-Ret /s/ Chester B. Martin Department President Colonel, USAR
..... /s/ Mitchell A. Zittlin Chapter Secretary Colonel, USAR /s/ Ufford B. Smith Chapter President Lieutenant Colonel, USAR

In November 1986, COL Monty Bullard, Commandant of the Defense Language Institute, Monterey, California was the featured speaker at the Fall Dinner. His presentation, "China in Transition", is considered a highlight of Chapter 22 history. In May, 1987 the Spring Dinner had a German theme — a Tyrolean Band.

Recent banquets have followed the pattern of the traditional military "Dining Out". The Chapter has embarked on an era of increased community involvement. The quarterly meetings, executive meetings and special events will serve the wide range of members from young officers to retired veterans as the Reserve Officers Association approaches the 30th anniversary of its partnership with the 311th Support Command.

Chapter Names

- 1963 - 311th Logistical Command #22 Chapter
- 1969 - 311th Support Brigade Chapter 22
- 1982 - Chapter 18 (916th Field Depot), one of the predecessor units of the 304th MMC, merged into Chapter 22.
- 1986 - Chapter 26 (916th Field Depot) merged with Chapter 22 to become West Los Angeles Chapter 22

Chapter 22 Presidents of ROA



Colonel Monta Euler

COL	Monta Euler	1991	LTC	Donald L. Wirth	1983
COL	Rosendo Castillo	1990	LTC	Donald L. Wirth	1982
COL	Charles Crabtree	1989	COL	Charles Estermeyer	1981
COL	Charles Crabtree	1988	CPT	Carla Procopia	1980
LTC	Richard Ide	1987	CPT	Andrew D. Amerson	1979
MAJ	Rodney L. Punt	1986	CPT	Michael Ray Newlon	1978
COL	Edward Nover	1985	LTC	Thomas H. Mitchell	1977
COL	William R. Larson	1984	MAJ	M. Donald Buford	1974

COL	Beryn Fragner	1973	COL	Leon S. Emer	1967
LTC	Theodore C. Getten	1972	MAJ	Myman L. Marqules	1966
MAJ	Victor H. Lyons	1971	COL	Leon S. Emer	1965
LTC	Uffard B. Smith	1970	LTC	Harold F. Keller	1964
COL	William G. Peacock	1969	LTC	Harold F. Keller	1963
LTC	Benjamin F. Blount	1968			

In Recognition of Total Service in the 311th Support Command (Corps)

20 Years or More

MG Jerry J. Josten

SGM Arnold Greenberg

15 Years or More

MSG Christopher A. Goodlly

MSG Frederick Michael

SGM Joseph B. Wier

MSG Gilbert Lopez

SFC Charles M. Wheatley

10 Years or More

COL Randolph C. Banks

COL James D. Cudlip

MSG Leticia Filome

SFC Carolyn S. Freeman

SFC John W. Hartz

LTC Thomas P. Hyle

LTC Raymond A. Lane

MSG Thomas H. Orr, Jr.

LTC Brian Silk

LTC Ira G. Clary

LTC Robert Fairfield

MAJ Alfred E. Franceschi

SFC William H. Givens

SSG Deborah J. Henderson

MAJ Flo J. Jones

SGM Ambrose G. Laverty

CPT JoAnn Post

LTC Carlos J. Washington

5 Years or More

SSG Robin Agena	SPC Lawrence Alani	MAJ John B. Bartos, Jr.
SSG Andrew Barela	LTC Louis J. Bradley	SPC Gregory Buckman
SGT Edward Burgos	CPT Casey A. Carver	SSG Jorge Castilla
COL Rosendo J. Castillo	SPC Leonard Church	LTC Thomas B. Connell, Jr.
LTC Arthur B. Cook	LTC William A. Davidson	MSG Melvin L. Davis
SSG Cladio Diaz	SFC Jack J. Dillon	SPC Sylvia E. Eason
COL Monta G. Euler	MAJ Paul R. Grams	CPT Patricia V. Hernandez
SFC Vicki A. Henry	MSG Jerry D. Holder	LTC Ronald E. Hoover
MAJ David E. Hriczak	LTC Danny D. Hudson	SSG David A. James
LTC George Jorgis	MSG Raymond King, Jr.	BG Robert A. Lame
SPL Gary Lieu	SFC Lawrence Loughlin	SSG Jose A. Macias
MAJ Robert W. Mackie	SSG Doraluz P. Martinez	SGT Anthony Mc Connell
SGT Sophia Mendoza	SSG Sharon Minter	LTC Charles R. Murphy
LTC Louis M. Najera	SPC Emerka Okoro	SPC Manuel Quiros
MSG Raymond E. Redic	MSG Jackie Roberts	MAJ Albert Ruvalcaba
SSG William E. Paterson	SFC Gerald D. Pace	SFC Emmitt Player, Jr.
MSG Joseph W. Podzimek	SFC Alfred J. Sanchez	SFC Martin G. Schempp
LTC Michael J. Schweiger	SFC Donald W. Scott	LTC James E. Singleton
SSG James B. Stockwell	MSG Raymond E. Stroupe	SSG Amerika S. Tagaloa
MAJ Val J. Tiemey	SPC Charles Trice	LTC William Troy
SSG Aurelio X. Vera Jr.	MSG John M. Wiseman	

Assigned Personnel 311th COSCOM

Adams, Arthur S. Jr. SP4 25 Jun 90 Lancaster, CA	Appel, Kim V. SGT 24 Jul 87 Chula Vista, CA	Beekman, Cheryl A. SPC 30 Apr 90 Tacoma, CA	Boswell, Harry L. SGM 30 Apr 89 Ventura, CA
Agnor, George W. LTC 06 Feb 89 Mission Viejo, CA	Arami, Richard SPC 15 Nov 88 Los Angeles, CA	Benjamin, George LTC 11 Sep 89 Laguna Hills, CA	Boyce, Kannan SGT 09 Mar 90 Los Angeles, CA
Aguiar, Leticia SP4 05 Sep 85 Inglewood, CA	Arce, Louis R. SPC 15 Oct 86 Lawndale, CA	Berringer, Allen R. PFC 14 Jan 89 Hawthorne, CA	Boyd, Emily S. SSG 20 Nov 88 Los Angeles, CA
Aguilera, Christina E. SPC 13 Apr 87 Baldwin Park, CA	Arendt, Timothy H. MAJ 17 Feb 89 Playa Del Rey, CA	Best, Walter M. MSG 16 Mar 87 Simi Valley, CA	Bradley, Louis J. LTC 31 Jan 85 Mission Viejo, CA
Akomah, Vera B. SSG11 Feb 86 Los Angeles, CA	Banks, Randolph C. COL 1 Jun 86 Santa Monica, CA	Biffle, Robert Wayne JR PFC 11 Dec 89 San Fernando, CA	Bradley, William R. MAJ 30 Nov 88 Vandenberg AFB, CA
Alani, Lawrence S. SPC 11 Jan 85 Pomona, CA	Barnes, Bruce W. SPC 24 Nov 84 Los Angeles, CA	Blackburn, Donald S. MAJ 14 Oct 87 Los Angeles, CA	Braggs, Charles A. SFC 07 Jan 89 Long Beach, CA
Allen, Robert E. III COL 23 Mar 90 Agoura, CA	Barrett, Tonka SPC 8 Dec 89 Ontario, CA	Blankshain, Roy E. CPL 04 Jan 90 Rosemead, CA	Brant, David Wood IV LTC 07 Feb 88 Newport Beach, CA
Allmond, Elgin L. MAJ 1 Aug 88 Camarillo, CA	Bartos, John B., Jr. MAJ 1 Aug 88 San Marino, CA	Blum, Robert J. MAJ 10 Nov 88 Burbank, CA	Braun, William SPC 02 Sep 89 El Sereno, CA
Alvarez, Edgar SPC 14 May 84 Los Angeles	Baskerville, Mark SGT 8 Jul 89 Dockweiler	Bodeman Frank W. SGT 04 Oct 86 Alhambra, CA	Bray, James H. MAJ 01 Apr 90 Barrington, CA
Amador, Frank M. Jr. MSG 1 Feb 88 Whittier, CA	Beal, Heidi A. 1LT 27 Aug 87 Marina Del Rey, CA	Bonilla, Paul M. SPC 23 Jun 86 Arcadia, CA	Brighton, China T. PFC 15 Aug 89 Los Angeles, CA
Andersson, Norman H. MAJ 9 Nov 85 Rancho Cucamonga	Beaver, Jeffrey D. PV2 12 Jun 89 Riverside, CA	Bonilla, Roy SSG 05 Jun 90 Los Angeles, CA	Brown Teresa R. SPC 01 Apr 88 Los Angeles, CA
Andreas, Kenneth R. PFC 30 Aug 89 Canoga Park, CA	Beckermann, Donald R. MSG 25 Jun 90 Brenham, CA	Bonner, Darren C. PFC 15 Oct 88 Compton, CA	Burgos, Amira E. PV1 23 Jan 90 Los Angeles, CA

Burke, William J. LTC 19 Sep 89 Santa Monica, CA	Church, Robert B. LTC 29 Nov 88 Camarillo, CA	Cotton, Lula Mae SPC 21 Oct 89 Moreno Valley, CA	Delgado, Veronica I. PV2 23 Oct 87 Los Angeles, CA
Butler, Brenda J. CT 09 Jun 88 SO Lake Tahoe, CA	Cisneros, Rigo PV2 03 Jul 89 Los Angeles, CA	Coulson, Thomas C. SSG 26 Oct 86 Buena Park, CA	Denilofs, John D. SGT 10 Dec 88 Bellflower, CA
Carver, Casey A. CPT 12 Jun 90 Long Beach, CA	Clary, Ira Gerald LTC 01 Sep 89 Thousand Oaks, CA	Coventry, Kyle D. PV2 13 Apr 87 Valinda, CA	Denton, Kimberlee A. PFC 26 Jun 90 Beverly Hills, CA
Castilla, Jorge SSG 20 Nov 85 Bell, CA	Claudio, Diaz Gualberto Sgt 04 Nov 85 Alhambra, CA	Crosner, Kevin Ian PV2 09 Aug 89 Culver City, CA	Desverney, Timothy J. SGT 28 Mar 80 Los Angeles, CA
Castillo, Rosendo J. COL 03 Nov 89 Arcadia, CA	Cleveland, Darla C. SPC 15 Mar 88 N Hollywood, CA	Cudlip, James D. COL 21 Dec 84 Sierra Madre, CA	Devitt, Thomas K. COL 01 Sep 88 Los Angeles, CA
Castrellon, Ted Martin SPC 07 Feb 86 Chino, CA	Clinton, Ronald L. SPC 28 Mar 90 West Los Angeles, CA	Cummings, Joe B. SPC 26 Apr 88 Los Angeles, CA	Dewell, Cynthia PV1 26 Feb 90 Buena Park, CA
Cerezo, Joselyn V. SPC 16 Apr 87 Mission Hills, CA	Coley, Clarence MSG 01 Jan 85 Los Angeles, CA	Davidson, Charles A. 2LT 11 May 90 Tarzana, CA	Dillon, Jack J. SFC 01 Aug 85 Newhall, CA
Cernava, Kellee M. SPC 23 Apr 87 Los Angeles, CA	Colinsky, Edgar Garriss LTC 03 Jun 90 Fountain Valley, CA	Davidson, William A. LTC 02 Jan 90 Valencia, CA	Dorseau, Andre D. SPC 15 Dec 84 Los Angeles, CA
Chambers, Brian A. 1LT 24 Oct 86 Los Angeles, CA	Comstock, James W. COI 18 Nov 85 Crestline, CA	Davis, Eva L. SPC 26 Mar 88 Hawthorne, CA	Dorsey, Gordon D. PFC 12 Jan 89 Los Angeles, CA
Chan Sophia Ching May SPC 14 Oct 89 Los Angeles, CA	Connell, Thomas B. Jr LTC 18 Oct 87 EL Cajon, CA	Davis, Melvin L. MSG 04 May 85 Santa Ana, CA	Douglas, Jimmy E. MAJ 01 Sep 88 La Habra Heights, CA
Checkal, Rodney J. SGT 05 Nov 88 Downey, CA	Cook, Arthur Berle LTC 01 Jan 85 Corona, CA	Dawson, John LTC 01 Jan 86 Los Angeles, CA	Douglas, Stanley SR SGT 01 Apr 86 Inglewood, CA
Choi, Bryan H. PV225 Apr 89 Los Angeles, CA	Cooper, Marcia L. SGT 10 Oct 80 Los Angeles, CA	Degeere, Wayne L JR SSG 27 Feb 90 Torrance, CA	Dutton, Dwight CPT 17 Dec 89 Huntnigton Beach, CA
Choi, Jindo V. 2LT 01 Sep 89 Los Angeles, CA	Cordova, Jose A. SPC 27 Jun 90 Arleta, CA	Delao, Dolores C. SPC 01 Jul 88 Los Angeles, CA	Eason, Sylvia E. SPC 29 May 85 Los Angeles, CA

Elliott, Graem 1LT 31 Aug 85 Hermosa Beach, CA	Francis, Peter T. SFC 20 May 86 Long Beach, Ca	Grams, Paul R. MAJ 1 Jan 85 Los Gatos, Ca	Henry, Vicki A. SFC 1 Jan 85 Los Angeles, Ca
Ellison, Charles L. CW3 10 Oct 88 Las Vegas, Nevada	Freeman, Carolyn S. SFC 1 Jan 85 Los Angeles, Ca	Greenidge, Annette S. SP4 3 Dec 88 Crenshaw, Ca	Henson, Pamela S. SSG 27 Sep 88 Redondo Beach, Ca
Estevezcoobar, Sandra L PFC 20 Feb 88 Los Angeles, Ca	Garrison, Michael E. MAJ 23 Mar 89 Lancaster, Ca	Grindell, Chelsey V. COL 24 Jan 83 Anaheim, Ca	Hernandez, Patricia V. CPT 20 Oct 85 Federal Boxes, Ca
Euler, Monta G. COL 1 Nov 87 Mira Loma, Ca	Gee, Carol L. COL 10 Jul 87 Cypress, Ca	Grundy, Alvis J. SGT 18 May 86 Los Angeles, Ca	Hess, Charles B. MAJ 1 Jan 89 Thousand Oaks, Ca
Fairfield, Robert LTC 30 Apr 90 Hawthorne, Ca	Gilliam, Brenda J. SP4 16 Feb 88 Gardena, Ca	Guerra, Gerardo PFC 17 Aug 89 Inglewood, Ca	Hinds, Richard E. SFC 5 Dec 89 Phoenix, Ca
Ferguson, James M. LTC 9 May 89 Thousand Oaks, Ca	Givens, Williams H. SFC 1 Jan 85 Los Angeles, Ca	Guerra, Jose F. PV2 13 Oct 89 Los Angeles, Ca	Hines, Vernethe J. PV2 26 May 89 Los Angeles, Ca
Fernandez, Gerardus J. SSG 16 Dec 89 Lancaster, Ca	Gliaudys, George J. LTC 1 Jan 85 West Covina, Ca	Guirdy, Henri A. CPT 5 Jun 90 Van Nuys, Ca	Hock, Garal SGT 1 Nov 88 No Long Beach, Ca
Femicola, Paul V. 2LT 27 May 89 Marina Del Rey, Ca	Godley, Christopher A. 2LT 31 May 89 Northridge, Ca	Guzman, Belkys SP4 9 Sep 89 Bloomington, Ca	Hoffman, Charles M. SGT 5 Jun 90 Riverside, Ca
Ferreira, Troy A. PFC 20 Mar 89 Whittier, Ca	Gomez, Agustin SFC 6 May 85 Baldwin Park, Ca	Hall, Caroll V. SFC 1 Dec 89 Las Mesa, Ca	Holder, Jerry D. MSG 1 May 85 Tehachapi, Ca
Fiore, Richard J. 1LT 1 Jul 90 West Covina, Ca	Gonzalez, Samuel SSg 12 Jun 85 Hawthorne, Ca	Harris, Dallas E. SGM 1 Aug 89 Riverside, Ca	Hood Lynn R. SP4 1 Mar 90 Lynnwood, Ca
Flaven, Paul W. SGM 16 Jun 86 Whittier, Ca	Goddlin, Victoria S. MSG 1 Jan 85 Santa Monica, Ca	Harris, David C. SSG 26 Nov 86 Los Angeles, Ca	Hoover, Ronald E. LTC 4 Mar 90 Manhattan Bch, Ca
Fox, Bruce C. MAJ 15 Dec 87 Chino, Ca	Gorden, Thomas Jr. SGM 1 Jan 85 Altadena, Ca	Hartz, John W. SFC 1 Jan 85 Los Angeles, Ca	Hriczak, David E. MAJ 1 Sep 88 Alta Loma, Ca
Francheschi, Alfred E. MAJ 1 Apr 80 Saugus, Ca	Goulding, Peter R. MAJ 21 Jul 89 Paso Robles, Ca	Henderson, Deborah J. SSG 29 Sep 86 San Fernando, Ca	Hubbard, Clarence SFC 23 May 89 Los Angeles, Ca

Hudson, Danny D. LTC 1 Jan 85 Canyon Country, Ca	Jones Vincent W. PFC4 Jun 90 Los Angeles, Ca	Labonte, Paul E. MAJ 1 Sep 86 Simi Valley, Ca	Lisa, Raymond L. SFC 8 Oct 90 Nuevo, Ca
Huff, Patrick D. CPT 22 Feb 89 Woodland Hills, Ca	Josten, Jerry J. MG 1 Mar 84 Diamond Bar, Ca	Laferriere, Lionel M. CPT 1 Aug 89 Palmdale, Ca	Littlejohn, Matthew D. MSG 10 Jan 87 Culver City, Ca
Hunt, William A. LTC 23 Apr 87 Crestline, Ca	Jurgens, Tammy K. SGT 7 Jan 89 Sacramento, Ca	Lame, Robert A. B G 27 Mar 88 San Gabriel, Ca	Lockmer, Carola E. PFC 13 Oct 87 Orange, Ca
Hyde, Jere P. SGM 1 Jan 86 Van Nuys, Ca	Kanaley, John M. CPT 21 Sep 87 Long Beach, Ca	Laporte, Charles M. PV2 9 Dec 88 Lawndale, Ca	Logsdon, Janet S. SFC 3 Nov 89 Santa Monica, Ca
Hyle, Thomas P. LTC 7 Mar 88 EL Toro, Ca	Kaneshiro, John T. SSG 13 Nov 86 Los Angeles, Ca	Larson, Ralph E. MAJ 3 Sep 86 Long Beach, Ca	Lopez, Danny M. SP4 30 Jul 85 Ventura, Ca
Jack, Nasty M. SP4 2 Jan 89 Los Angeles, Ca	Kato, Staci A. PFC 26 Jun 89 Los Angeles, Ca	Laub, Peter L. MAJ 20 Jun 89 Huntington Park, Ca	Lopez, George D. SP4 8 Mar 90 Hancock, Ca
Jacques, Anthony Jr. SSG 9 Jun 87 Hawthorne, Ca	Keeney, Renee L. SP41 3 Aug 89 San Diego, Ca	Lavery, Ambrose G. SGM 13 Mar 79 Granada Hills, Ca	Lopez, Yolanda C. SGT 1 Dec 87 Sylmar, Ca
James, David A. SSG 8 Dec 82 Los Angeles, Ca	Kendricks, Dexter G. SFC 10 Oct 86 Los Angeles, Ca	Law, Harry K. CW2 18 Jun 85 Diamond Bar, Ca	Loughlin, Lawrence F. SFC 22 Jul 82 Culver City, Ca
Jenkins, John A. III SP4 28 Nov 88 Hawthorne, Ca	Kent, Glenda L. MSG 4 Aug 86 Torrance, Ca	Lee, Davey H. MSG 5 Jun 90 Fontana, Ca	Loyola, Camillo A. PV1 26 Feb 90 Carson, Ca
Jeon Gyeons C. PFC 20 Jun 90 Los Angeles, Ca	Killebrew, Christina L. SP4 4 Mar 88 Long Beach, Ca	Leong, Ken T. CPT 26 Mar 90 Los Angeles, Ca	Lugo, Jose MSG 1 Jan 85 Norwalk, Ca
Johnson, Carolyn R. SP4 2 Mar 86 Inglewood, Ca	King, Raymond Jr. MSG 5 Feb 89 Carson, Ca	Lester, Linda L. SGT 15 May 88 Santa Monica, Ca	Luhmann, Gregg A. SSG 30 Sep 89 Palmdale, Ca
Johnson, James H. MAJ 15 Aug 89 Huntington Beach, Ca	Kraus, Philip CSM 1 Apr 85 Mission Hills, Ca	Lieu, Gary SP4 25 Oct 86 Los Angeles, Ca	Macfarland, Michael J. MAJ 2 Nov 89 Redlands, Ca
Jones, Flo J. MAJ 11 Aug 80 Lakewood, Ca	Kwok, David SP4 30 Jul 87 Monterey Park, Ca	Lillywhite, Randy E. SP4 13 Aug 89 Costa Mesa, Ca	Macias, Jose A. SSG 23 Feb 81 N Hollywood

Makie, Robert W. MAJ 1 Nov 86 Moreno Valley, Ca	Mershon, Judith A. SSG 10 Mar 89 Santa Monica, Ca	Oldenburg, Bart L. LTC 1 Oct 87 Fountain Valley, Ca	Podzimek, Joseph W. MSG 10 Nov 83 Gardena, Ca
Mahar, Timothy V. MAJ 4 Aug 86 Moreno Valley, Ca	Meyer, Robert N. PV1 8 Sep 89 San Rafael, Ca	Olivieri, Edward J. II SSG 24 Feb 86 Orange, Ca	Porter, Kaiming G. SP4 7 Mar 89 Crenshaw, Ca
Makanani, Richard M. MAJ 13 Nov 87 Los Angeles, Ca	Middleton, Charles L. SGT 30 Jun 89 Los Angeles, Ca	Orr, Thomas H. Jr. MSG 1 Jan 85 Victorville, Ca	Post Jo A. CPT 1 Jun 86 Santa Ana, Ca
Marcinkus, James A. LTC 11 Jul 89 Playa Del Rey, Ca	Milow, Charrisa L. PV2 5 Mar 90 Los Angeles, Ca	Pace, Gerald O. SFC 14 Mar 84 Long Beach, Ca	Proffit, John C. SGM 16 Aug 87 Sacramento, Ca
Marquez, Moses G. 2LT 3 Oct 89 Bellflower, Ca	Montes, Jose Jr. 2LT 6 Jan 89 Winnetka, Ca	Papazian, Leon A. SFC16 Mar 87 La Puente, Ca	Proffit, Leticia F. MSG 2 Nov 78 Granada Hills, Ca
Martinez, Doraluz P. SSG 1 Jul 86 Los Angeles, Ca	Moore, Danny F CPT 15 May 88 Bakerfield, Ca	Parker, Michael O. SSG 1 Oct 88 Palmdale, Ca	Radcliff, Donald J. SGT 1 Jun 90 Pasadena, Ca
Martinezenriquez, C. PV2 17 Oct 88 Hawthorne, Ca	Muud, Glenn D. MAJ 30 Nov 87 Los Angeles, Ca	Parmer, Donald L. MAJ 18 Oct 89 Riverside, Ca	Rangsiyanondha, C. SP4 9 Apr 88 Sun Valley, Ca
Maxey, Stephen E. MAJ 18 Nov 85 Pasadena, Ca	Mullen, Thomas Jr. SFC 13 Nov 87 West LA, Ca	Paronto, William L. LTC 6 May 88 Norwalk, Ca	Ray, Joan N. SGT 5 Jan 90 El Monte, Ca
Maxwell, David MSG 1 Dec 86 Carson, Ca	Muller, Kent E. MAJ 20 Mar 89 Loma Verde, Ca	Patterson, William E. SSG 6 Jan 84 Compton, Ca	Redic, Raymond E. MSG 1 May 89 Gardena, Ca
Mccabe, Bernard J. MSG 14 Aug 80 Granada Hills, Ca	Murphy, Charles R. LTC 1 Jan 88 San Marino, Ca	Perkins, Laurence M. 2L 8 Feb 89 Walnut, Ca	Reese, Stephanie Y. PV2 28 May 87 Long Beach, Ca
Mcduffy, Clifford I. 2LT 12 Feb 88 Los Angeles, Ca	Najera, Luis M. LTC 25 May 88 La Verne, Ca	Perkins, Tracy B. PFC 7 Jan 88 Los Angeles, Ca	Regan, James C. LTC 19 Jan 89 Los Angeles, Ca
Mckinney, Dolnald C. SGM 15 Oct 86 Inglewood, Ca	Norris, Michelle D. 1LT 1 Jun 87 Altadena, Ca	Player, Emmitt Jr. SFC 1 Jan 85 Los Angeles, Ca	Rhoades, Jimmy D. CPT 21 Jul 87 Palms, Ca
Mckinney, Robert Jr. SFC 1 Jan 85 Los Angeles, Ca	Obrien, William F. COL 1 Jan 85 Sherman Oaks, Ca	Plotkin, Michael E. LTC 1 Jan 85 Van Nuys, Ca	Riley, James E. 1LT 29 Jan 87 Los Angeles, Ca

Robinson, James LTC 28 Jul 86 Rancho Palos Verde, Ca	Sanfilippo, Jerome SFC 5 Jun 90 Santa Ana, Ca	Silk, Brian P. LTC 5 Sep 89 Woodland Hills, Ca	Tagaloa, Amerika S. SSG 20 Sep 83 Whittier, Ca
Robinson, Michael E. SP4 1 Mar 87 Southgate, Ca	Sayre, James W. MAJ 31 Jul 89 Agoura, Ca	Singleton, James E. LTC 1 Jan 85 Agoura Hills, Ca	Tatar, Roy T. SGT 14 Aug 87 La Verne, Ca
Robles, Ramon G. SGT 28 Aug 81 Los Angeles, Ca	Schempp, Martin G. SFC 31 Jan 86 Monrovia, Ca	Smith, Glenburn B. II PV2 27 Feb 89 Oxnard, Ca	Taylor, Albert Jr. SGT 23 Mar 90 Los Angeles, Ca
Rodriguez, James PFC 31 Mar 87 Carson, Ca	Schielke, Peter E. CPT 30 May 90 Rialto, Ca	Smith, Myron A. PV2 5 Nov 88 Burbank, Ca	Taylor, Joyce E. CPL 6 Sep 89 Norwalk, Ca
Rogers, William A. CPT 2 Nov 88 Los Angeles, Ca	Schloss, Joseph SGM 20 Sep 87 Los Angeles, Ca	Smithfranklin, Evelyn J. SSG 1 Jan 85 West Covina, Ca	Telfair, Alberto M. CT5 2 Sep 88 Los Angeles, Ca
Ross, Delinda SP4 29 Dec 88 Inglewood, Ca	Schlosser John V. CPT 22 Nov 87 Santa Monica, Ca	Staskus, Richard E. SP4 25 Feb 86 Westlake Village, Ca	Theophile, Brunell R. SSG 1 Jun 90 Inglewood, Ca
Ruiz, Juan A. CPT 9 Oct 89 Walnut, Ca	Schweiger, Michael J. MAJ 28 Feb 84 Moreno Valley, Ca	Statum, Daymond B. PV2 14 Jan 89 Los Angeles, Ca	Thomas, James W. MSG 29 May 80 Chatsworth, Ca
Rushing, Kimberlin A. PV1 30 Mar 90 San Bernadino, Ca	Scott, Donald W. SFC 24 Sep 80 Los Angeles, Ca	Steenbergen, Michael L. LTC 1 Apr 86 Garden Grove, Ca	Thompson, Sharon D. PFC 29 Oct 88 Wagner, Ca
Salanga, Rey R. PV1 13 Jun 90 Torrance, Ca	Scrogging, Benjamin E. SGM 8 Feb 88 Studio City, Ca	Stinger, Julio T. SGT 13 Sep 89 N Hollywood, Ca	Thurgood, Keith L. MAJ 3 Feb 90 Rancho Cucamon, Ca
Sampson, Gregory L. SGT 23 Feb 89 Harbor City, Ca	Serulnic, Henry N. PFC 31 Oct 89 Sepulveda, Ca	Stjohn, Richard F. Jr. LTC 8 Jan 88 Anahiem, Ca	Tierney, Val J. MAJ 15 Dec 85 Van Nuys, Ca
Sananikone, Bounsom 1LT 1 Apr 90 Glendale, Ca	Shaunette Gina M. CPT 1 Apr 85 Los Angeles, Ca	Stockwell, James B. SSG 1 Sep 85 Long Beach, Ca	Tillery William H. MSG 1 Feb 88 San Berardino, Ca
Sanchez, Alfred J. SFC 1 Apr 85 Whittier, Ca	Shigley, James E. MAJ 2 Jul 87 Santa Clarita, Ca	Stroupe, Raymond E. MSG 4 Aug 86 Los Angeles, Ca	Tousley, David M. SP4 1 May 90 Encino, Ca
Sanders, Donald E. SP4 10 Nov 86 Los Angeles, Ca	Shim, Louis S. LTC 1 Sep 87 Perris, Ca	Synagogue, Alferd K. SGT 24 Mar 81 Los Angeles, Ca	Toy, Henry SSG 6 Jan 89 Monterey Park, Ca

Tschampel, Bert J.
SFC 1 Nov 87
Woodland Hills, Ca

Valincia, Lillian M.
2LT 29 May 89
La Habra, Ca

Valles, Arturo
SFC 1 Dec 89
Mira Loma, Ca

Vaughn, Wellman A.
MSG 1 Dec 89
Norwalk, Ca

Vera, Aurelio X. Jr.
SSG 1 Jan 85
Glendale, Ca

Veteto, Thomas C.
SFC 3 Sep 88
Valencia, Ca

Vosbein, Brenda A.
MAJ 9 Jun 90
Orange, Ca

Wallace, Gwendolyn V.
SGT 16 Oct 86
Hawthorne, Ca

Walley, Thomas D.
SSG 9 Jan 90
Carson, Ca

Walmsley, Ondrea J.
PFC 28 Feb 90
Reseda, Ca

Warren, Andrew G. Sr.
SFC 1 Feb 88
Lakewood, Ca

Washington, Ivy R.
SP4 1 Oct 89
Los Angeles, Ca

Washington, Lorris D.
SSG 1 Jan 85
San Diego, Ca

Washington, Winford B.
SP4 10 Dec 85
Los Angeles, Ca

Wells, James A.
CPT 30 May 90
Palos Verde, Ca

Wheatley, Charles M.
SFC 1 Nov 72
Monclair, Ca

Wheaton, Rhonda D.
SP4 22 Apr 87
Downey, Ca

Wier, Joseph B.
SGM 9 May 75
Santa Rosa, Ca

Wilford, Theodord Jr.
SSG 15 Oct 86
Pamona, Ca

Williams, Angella M.
PFC 18 Apr 88
Los Angeles, Ca

Williams, Danny R.
MSG 1 Dec 89
Claremont, Ca

Williams, Desiree C.
PV2 15 Aug 89
Los Angeles, Ca

Williams, Lennister K.
MSG 1 Jan 85
Los Angeles, Ca

Williams, William
SGT 19 Dec 88
Rosemead, Ca

Wilson, Deanna
SP4 2 Sep 88
Hawthorne, Ca

Windhorst, John
MAJ 1 Apr 87
Paramount, Ca

Wiseman, John M.
MSG 1 Jan 85
Tustin, Ca

Wong, Yuk T.
SP4 27 Oct 86
Monterey Park, Ca

Wright, Song H.
SFC 1 Jan 85
Monterey Park, Ca

Yamamoto, Terri
PV1 28 Mar 90
Los Angeles, Ca

Yi, Kyu H.
SP4 18 Oct 89
Los Angeles, Ca

Zolezzi, Michael A.
LTC 6 Jun 88
San Diego, Ca

Assigned Personnel

304th Materiel Management Center

Abbott, Lawrence F. MSG 9 Nov 89 Laguna Hills, CA	Banks, Patricia V. SFC 28 Jan 81 Los Angeles, Ca	Bolands, Raul G. SGT 22 Oct 85 Gardena, Ca	Buford, Carl D. 1LT 1 Aug 84 Los Angeles, Ca
Abreu, Dea L. SGT 11 Aug 87 Valinda, CA	Banks, Robert W. MAJ 1 Sep 87 Valencia, Ca	Bonilla, Victor M. SGT 19 Jun 85 Los Angeles, Ca	Buford, Teresa Y. SP4 18 Feb 87 Garden Grove, Ca
Adams, Ervin S. PFC 1 May 86 Valinda, Ca	Barnhart, Daniel H. CPT 1 Oct 89 Mesa, Ca	Boulai, Morris A. PV2 16 May 88 Los Angeles, Ca	Burke, James A. SFC 1 Dec 89 Glendora, Ca
Aguilar, Louie V. SSG 20 Oct 86 La Palma, Ca	Basiulis, Algis P. CPT 5 Jun 86 Redondo Beach, Ca	Brashears, Byron N. MAJ 15 Jan 83 Palmdale, Ca	Burris, Harrison R. MAJ 4 Nov 80 Redondo Beach, Ca
Aguilar, Micaela SGT 25 Nov 89 Los Alamitos, Ca	Basiulis, Catherine E. CPT 1 Oct 88 San Pedro, Ca	Brenklin, Jerry M. CPT 1 Aug 89 Inglewood, Ca	Burton, Thomas CW2 7 Dec 84 Whittier, Ca
Alvara, Mark N. SGT 4 Aug 86 Hesperia, Ca	Belasco, Steven G. LTC 1 Oct 84 Fullerton, Ca	Broadwater, Stephen R. CW2 8 Jul 82 Newhall, Ca	Butler, Harry J. SFC 1 Jan 85 Cerritos, Ca
Anderson, James E. SFC 1 Jan 85 Carson, Ca	Belletti, Charles J. MAJ 11 Apr 89 San Diego, Ca	Brooks, Charles H. SSG 9 Sep 80 Inglewood, Ca	Caffey, ELdred Jr. LTC 1 Oct 87 La Mirada, Ca
Anderson, James K. SP4 11 Dec 89 Compton, Ca	Bellnap, Mark S. MAJ 2 Sep 89 Barstow, Ca	Brown, Byron K. SP4 18 Feb 87 West Adams, Ca	Caldwell, James R. LTC 13 Aug 89 Anaheim, Ca
Andre, Richard A. MAJ 10 Mar 89 Woodland Hills, Ca	Belzonie, Vaughan M. SP4 12 Apr 88 Los Angeles, Ca	Brown, Jerry MSG 3 Jul 89 Carson, Ca	Campbell, James M. SP4 30 Sep 88 Panorama City, Ca
Armstrong, Deandre L. SSG 1 Dec 88 Los Angeles, Ca	Berg, Luther J. MAJ 3 Jan 89 Van Nuys, Ca	Brown, Marvin Jr. SP4 23 Dec 87 Los Angeles, Ca	Campbell, Michael L. SGT 26 Sep 87 Inglewood, Ca
Atkins, Joyce A. PFC 14 Mar 90 Los Angeles, Ca	Biddle, James Jr. SGT 6 Nov 87 Los Angeles, Ca	Brown, Michael C. SP4 13 Feb 89 Inglewood, Ca	Carney, Wanda K. SP4 23 Sep 88 Hawthorne, Ca
Augustus, Carl Jr. CPT 30 Sep 88 Los Feliz, Ca	Blount, Willie Jr. SFC 2 Oct 81 Alta Loma, Ca	Brzezinski, Lawrence J. CPT 12 Jan 87 Fresno, Ca	Carter, Kenneth D. SP4 6 Feb 89 Los Angeles, Ca

Causey, Sidney D. SP4 9 Dec 88 Westchester, Ca	Craig, David L. SP4 25 Mar 88 Los Angeles, Ca	Duke, Carlise Y. SSG 8 May 89 Hollywood, Ca	Flores, Tomas B. SGT 7 Mar 87 Carson, Ca
Causly, Ray CW3 1 Sep 85 Los Angeles, Ca	Cross, Ronald L. MSG 11 Feb 84 Canoga Park, Ca	Dumas, Larry A. SFC 1 Jan 85 Inglewood, Ca	Floyd, Robert R. CPT 10 Nov 88 Long Beach, Ca
Cervantes, Jaun A. SGT 4 Jan 86 Los Angeles, Ca	Cuellar, Jack T. SFC 6 Apr 81 Rancho Park, Ca	Ebner, Charles K. MAJ 1 Mar 88 Corona Del Mar, Ca	Fonseca, John J. SP4 27 Nov 89 Burbank, Ca
Champlin, John R. LTC 25 Oct 85 Seal Beach, Ca	Cueva, Esteban SSG 1 Jan 85 Walnut, Ca	Ekelund, Klara M. PV2 17 Jun 88 Los Angeles, Ca	Foster, Raymond D. CW2 9 Dec 87 Canoga Park, Ca
Chumbler, Michael E. SFC 14 Jun 88 Los Angeles, Ca	Culhane, Daniel J. SGT 25 Aug 86 Sepulveda, Ca	Elder, Ida SFC 28 Sep 85 Long Beach, Ca	Frank, Carlton D. SGT 29 Dec 87 Inglewood, Ca
Cohen, Shelley C. CW2 21 Aug 86 Altadena, Ca	Day, Robert L. SGT 15 Aug 88 Chino, Ca	Enriquez, Miguel L. SP4 7 Oct 89 East Los Angeles, Ca	Franklin, Emile SSG 1 Jan 85 Inglewood, Ca
Cohen, William R. SFC 1 Jan 85 Diamond Bar, Ca	Delira, Juan S. SFC 1 Jan 85 Los Angeles, Ca	Escalante, Danni SP4 26 Apr 84 Los Angeles, Ca	Franklin, Ted G. MAJ 24 Dec 86 Fullerton, Ca
Combes, Samuel I. MSG 1 Jan 85 Whittier, Ca	Dewitt, Anita J. SSG 14 Apr 89 Riverside, Ca	Escalante, David E. SP4 16 May 88 Compton, Ca	Fritz, John M. SP4 3 May 88 Hacienda Heights, Ca
Conant, Ramon E. SGT 21 Jun 85 Huntington Park, Ca	Dietz, Patricia A. CPT 5 Feb 89 Los Angeles, Ca	Euler, Beverly M. CT7 1 Jan 85 Mira Loma, Ca	Gaalaspy, John D. SPC 16 Aug 82 Lennox, Ca
Conkle, Kevin G. SSG 29 Sep 86 Pasadena, Ca	Douglas, Janie SSG 3 Aug 89 Los Angeles, Ca	Evans, Jeanette SGT 13 Feb 84 Hawtome, Ca	Gardea, Edward M. SGT 30 Jun 80 El Sereno, Ca
Cook, Michael P. CPT 1 Nov 86 Ventura, Ca	Drake, Richard E. CW2 6 Mar 85 Orange, Ca	Evans, Rodrick A. SSG 14 Nov 87 Los Angeles, Ca	Garin, Filemon T. SP4 28 Apr 88 Los Angeles, Ca
Corder, Carrie H. CPT 1 Aug 88 Bakersfield, Ca	Drew, Charmagne E. SP4 11 Jan 90 Compton, Ca	Falero, Sonia J. CPT 1 Jun 84 Santa Monica, Ca	Garrison, Ronald G. SSG 10 Jun 86 Long Beach, Ca
Corley, William H. PFC 4 Apr 88 Inglewood, Ca	Duffy, Kenneth J. MSG 6 Feb 88 Palmdale, Ca	Fine, Morgan S. PV2 17 Sep 89 Northridge, Ca	Gaskin, Major L. SSG 1 May 85 Garden Grove, Ca

Giegler, Scott P. PV2 29 Mar 90 Toluca Lake, Ca	Green, Jackie L. SFC 10 Jun 83 Los Angeles, Ca	Harris, Perry Jr. 1LT 27 Oct 89 Los Angeles, Ca	Howard, Clarence R. SGM 5 Jun 90 Inglewood, Ca
Goble, Robert D. MSG 1 Jan 85 Long Beach, Ca	Greenwood, Elver C. PFC 4 Apr 88 Hawthorne, Ca	Harrison, David E. SGT 29 Feb 80 Fontana, Ca	Howard, Marsha L. SP4 25 May 89 Pasadena, Ca
Gomez, Daniel J. SSG 28 Mar 86 Azusa, Ca	Greenwood, Stephanie SP4 23 Feb 87 Woodland, Ca	Harrison, Frank III MSG 8 Apr 89 Wagner, Ca	Hudson, Alan J. SFC 1 Jan 85 Los Angeles, Ca
Gomez, Rudolpho F. CW3 9 Jan 85 Glendora, Ca	Griffin, Diane D. SP4 27 May 88 Los Angeles, Ca	Harrison, Steven K. SSG 16 Aug 86 Los Alamitos, Ca	Hugard, Jerry J. PFC 24 Jun 89 Van Nuys, Ca
Gomezreyes, Thelma J. CT 26 Jan 89 Culver City, Ca	Gryder, Joseph E. LTC1 May 86 Anaheim, Ca	Henderson, Stephanie L. SP4 12 Jun 89 Los Angeles, Ca	Hunsicker, Jane E. SGT 14 Apr 86 Los Angeles, Ca
Gonzalez, Carlos SFC 1 Jan 85 Hacienda Hieghts, Ca	Guajardo, Jesus R. SFC 18 Apr 80 Rialto, Ca	Hernandez, John G. PFC 15 Apr 87 Pico Rivera, Ca	Hunter, Eugene Jr. SP4 7 Nov 89 Los Angeles, Ca
Gourley, Timothy D. CW2 19 Jan 87 Coarsgold, Ca	Guillory, Keith T. SP4 19 Sep 89 San Bernardino, Ca	Hernandez, Linda J. SGT 16 Mar 81 Los Angeles, Ca	Hwang, Son K. SSG 28 Oct 87 Burbank, Ca
Grant, Nelson Jr. SGT 15 Jun 81 Pomona, Ca	Haire, John P. MAJ 1 Jan 89 Alta Loma, Ca	Hernandez, Roberto SGT 17 Mar 87 Los Angeles, Ca	Ide, Richard R. LTC 5 Oct 87 Hacienda Hieghts, Ca
Graper, Michael J. SP4 27 Apr 90 Buena Park, Ca	Hakanson, Steven S. SGT 10 Jul 85 Santa Monica, Ca	Herrero, Alfredo CW2 2 Dec 82 Simi Valley, Ca	Inesta, Eric R. PFC 30 Jan 90 Gardena, Ca
Gray, Michel E. CPT 17 Sep 89 Sylmar, Ca	Hakola, Michael D. CW2 24 Nov 86 Irvine, Ca	Hess, William L. SP4 17 Nov 90 Village, Ca	Jackson, Edwin W. SP4 6 Dec 87 Los Angeles, Ca
Gray, William Jr. CW3 1 May 88 Clovis, Ca	Halstead, Larry A. COL 28 Mar 90 Coto Decaza, Ca	Hill, Virgie L. SP4 20 Dec 83 Los Angeles, Ca	Jackson, Kenneth J. SP4 26 Jul 86 Compton, Ca
Grayson, Shannon L. SP4 1 Jun 89 Hawthorne, Ca	Hammond, Vincent SGT 10 Sep 87 Hermosa Beach, Ca	Ho, Kuen F. CPT 17 May 82 Newberry Park, Ca	Johnson, Ira G. SGT22 Apr 89 Inglewood, Ca
Green, Edward H. III PV2 18 Nov 89 Napa, Ca	Hargett, Billy H. CW4 23 Mar 82 Ridgefield, Ca	Hopkins, John L. CW4 20 May 85 Chino, Ca	Johnson, Loretta C. SFC 1 Jan 85 Inglewood, Ca

Jones, Charles E. SSG 6 Aug 80 Los Angeles, Ca	Laggart, Norene E. SSG 26 Feb 89 Marina Del Rey, Ca	Manning, Ronald C. SFC 1 Jan 85 Los Angeles, Ca	Mendez, Oscar A. SGT 1 Jan 86 La Puente, Ca
Jones, Malik F. MAJ 12 May 89 Chino, Ca	Langsfield, Jeffrey W. LTC 16 May 89 Irvine, Ca	Marin, Dolores J. SFC 9 Dec 86 Fullerton, Ca	Miller, Jerry C. MAJ 15 Nov 89 Santa Clara, Ca
Josiah, Nancy J. SSG 13 Nov 85 Los Angeles, Ca	Lara, Nick P. SGT 9 Apr 87 Irvine, Ca	Marino, Lawrence J. SGT 17 Sep 88 Newhall, Ca	Miller, Sean M. SP4 6 May 89 West Adams, Ca
Kane, Bunny SP4 15 Dec 83 Malibu, Ca	Lasson, Thomas W. PV2 14 Sep 89 Long Beach, Ca	Mark, Jason A. PV1 15 Mar 90 Covina, Ca	Milliner, Laurence M. SGT 18 Feb 88 Sylmar, Ca
Kelly, Thomas M. MAJ 1 Apr 88 San Diego, Ca	Launse, Bonnie L. SFC 8 May 89 Buena Park, Ca	Martinez, Alfred A. SP4 6 Aug 88 Norwalk, Ca	Milstead, Thomas W. SP4 1 Apr 88 Burbank, Ca
Kersey, Michael B. SFC 29 Aug 81 Corona, Ca	Leaverton, Paul M. SP4 6 Aug 89 La Habra Heights, Ca	Martinez, Jorge Jr. PV1 21 Mar 90 El Monte, Ca	Milton, Clair Jr. MAJ 15 Jul 87 West Covina, Ca
Key John W. LTC 2 May 82 Riverside, Ca	Lee, Sammy Sr. SGT 7 Nov 89 Garden Grove, Ca	Mazzilli, Sam A. SFC 23 Jul 88 Westlake, Ca	Mize, Gordon E. CPT 20 Mar 87 West Covina, Ca
Khan, Taviveer I. SP4 2 Mar 90 El Segundo, Ca	Leggins, Leevon II PFC 6 Apr 88 Los Angeles, Ca	McCleskey, Arch Sr. MAJ 1 Sep 89 Long Beach, Ca	Mondragon, Amado J. 1LT 9 Nov 87 Wilmington, Ca
Kinney, Veronica G. SSG 13 Feb 88 Long Beach, Ca	Lembo, John 1LT 17 Jul 89 Santa Clara, Ca	McCrea, John R. SFC 1 Jan 85 El Toro, Ca	Moore, Garrett, E. SSG 1 Jan 85 Los Angeles, Ca
Korson, David SGT 27 Mar 87 Pomona, Ca	Lewis, Steven W. SP4 4 Jan 89 Compton, Ca	McCullough, James D. CW4 1 Jan 85 Newhall, Ca	Morales, Leroy B. SSG 1 Jan 85 San Gabriel, Ca
Krieger, Richard C. SP4 21 Nov 87 Norwalk, Ca	Lindsey, Sharyel K. SP4 28 Sep 83 Los Angeles, Ca	McGlory, Aubrey L. SGT 2 Apr 82 Los Angeles, Ca	Moran, Jose J. SSG 20 May 86 Los Angeles, Ca
Kushner, Steven G. SP4 15 Apr 89 Newhall, Ca	Long, Lloyd W. MSG 17 Dec 81 Riverside, Ca	McIntosh, Richard E. SGT 22 Mar 88 Los Angeles, Ca	Moreno, Augustin D. SSG 1 Jan 85 Walnut, Ca
Lacap, Gloria D. SGT 1 Apr 90 Radcliff, Ca	Mack, Terrance A. SGT 26 Jul 89 Los Angeles, Ca	Medrand, San J. SGT 25 Mar 83 Gardena, Ca	Moreno, Hector SGT 13 Jan 83 Downey, Ca

Morris, Jimmy M. PV2 30 Mar 89 Long Beach, Ca	Ohta, Karen F. SP4 6 Nov 87 Monterey Park, Ca	Perez, Arthur L. PFC 10 Jun 89 Ventura, Ca	Quinley, Wilson A. MAJ 3 Apr 89 Los Angeles, Ca
Morrison, Stephanie R. SP4 13 May 88 Los Angeles, Ca	Olivas, Antonio Jr. SSG 29 Oct 84 Los Angeles, Ca	Perezsosa, Guillermo O. PFC 18 May 90 Pomona, Ca	Rainey, Asberry Jr SFC 5 Dec 89 Los Angeles, Ca
Morton, Adrian D. MSG 1 Dec 89 Tustin, Ca	Olivo, James A. LTC 19 Oct 79 Alta Loma, Ca	Phyfier, Ronald L. SP4 14 Mar 90 Wagner, Ca	Ramirez, Javier F. SP4 26 Feb 86 Los Angeles, Ca
Mouzone, Emma J. SSG 15 Apr 90 Los Angeles, Ca	Ott, Lawrence H. MAJ 14 Oct 87 Apple Valley, Ca	Piedad, Reynaldo B. SP4 5 Jun 88 Torrance, Ca	Randall, Stanley CPT 15 Aug 88 Long Beach, Ca
Mouzone, Gerold L. SGT 1 Nov 88 Culver City, Ca	Pabon, Nestor E. SGT 14 Nov 89 La Puente, Ca	Piper, Louis Jr. MAJ 1 Dec 88 Placentia, Ca	Rash, Emily M. SP4 20 Jan 90 Cimarron, Ca
Moya, Bianca SGT 1 Oct 89 Downey, Ca	Paddilla, Arturo E. SFC 25 Aug 80 Montclair, Ca	Pollard, John R. SP4 2 Sep 89 Hacienda Heights, Ca	Reed, Hyon O. SP4 19 Aug 89 Hawthorne, Ca
Nanez, Paul S. SP4 26 Apr 90 La Mirada, Ca	Paige, Gerald L. SGT 12 Sep 83 San Bernardino, Ca	Portillo, Laura J. 2LT 18 Jun 89 Canoga Park, Ca	Rendon, Alexander N. CW4 19 Jan 90 Fowler, Ca
Nelson, Kelvin W. SSG 20 Dec 89 Bell Gardens, Ca	Pak, Hyang S. PV2 9 Jan 89 Los Angeles, Ca	Potis, Andrian M. SP4 21 May 88 Inglewood, Ca	Riley, Cedric B. SGT 25 Jul 83 Los Angeles, Ca
Nicholson, Garry MAJ 2 Feb 82 Burbank, Ca	Palmer, Allen D. MAJ 8 Oct 80 Chatsworth, Ca	Powell, Amos III SGT 5 May 79 Carson, Ca	Rincon, Gina M. PFC 22 May 90 Whittier, Ca
Nicholson, Leonard C. SGT 30 Mar 85 Los Angeles, Ca	Park, Gregory S. SGT 15 Mar 89 Acadia, Ca	Pritchett, Donna J. SP4 11 Jun 90 Marlton, Ca	Ringwald, Richard SGT 3 Apr 90 Simi Valley, Ca
Niederhauser Bradley J. CPT 15 Jul 88 Canyon Country, Ca	Patel, Anoop A. PV2 14 Dec 89 Colorado Spring, Ca	Procopio, Patrick E. SFC 5 Jun 90 Imperial Beach, Ca	Rivera, Andrew W. SGT 10 Mar 88 Los Angeles, Ca
Nunes, Manuel L. MAJ 1 Jan 85 Cerritos, Ca	Patterson, Ryan J. PFC 7 Dec 84 Los Angeles, Ca	Pryor, Clifford L. SFC 1 Jan 85 West Covina, Ca	Rodriguez, Cristina SP4 24 Sep 87 Saugus, Ca
Oesterreich, Wayne R. SFC 1 Jan 85 Lamirada, Ca	Peet, Timothy PFC 23 Jun 89 Culver City, Ca	Pykkonen, Richard N. SGT 11 Jun 90 Peoria, Ca	Rodriguez, Efrain P. PFC 9 Feb 88 Los Angeles, Ca

Rogers, Richard L. SGT 20 Jan 90 Ontario, Ca	Sharp, Brandii M. SSG 1 Apr 86 Rialto, Ca	Stalley, Bianca E. PFC 12 May 87 Glendora, Ca	Taylor, George V. MSG 1 Oct 87 Los Angeles, Ca
Rojas, John J. SP4 25 Sep 87 Inglewood, Ca	Sheffer, Samuel O. SGT1 7 Dec 88 Los Angeles, Ca	Starks, Samuel A. SFC 1 Jan 85 Los Angeles, Ca	Taylor, Jacquelyn L. SFC 26 Oct 81 Los Angeles, Ca
Rome, Eric B. SGT 6 May 82 Pasadena, Ca	Shell, Earl G. SGT 27 Sep 84 Hawthorne, Ca	Stephenson , Kenneth A SGT 6 Mar 81 West Covina, Ca	Taylor, Joseph N. SP4 22 Dec 86 Gardena, Ca
Rufus, Nita V. SSG 11 Feb 89 Los Angeles, Ca	Sherman, Andrew L. PV2 28 Mar 88 Temple City , Ca	Stewart, Lawrence Jr. SGT 2 Mar 89 Monrovia, Ca	Thomas, Lawrence SSG 12 Aug 89 Greenmead, Ca
Sacdalan, Rogelio M. CW2 28 Jul 83 Tujunga, Ca	Sims, Craig SP4 22 Jan 89 Los Angeles, Ca	Stire, Arper Jr. MAJ 6 Apr 90 Granada Hills, Ca	Thomas, Miki H. SFC 29 Dec 86 Los Angeles, Ca
Sahagun, David R. SP4 18 Jun 88 Hollywood, Ca	Sizer, Derrick MSG 16 Oct 81 Chino, Ca	Stokes, Gregory W. MAJ 2 Jun 86 Ontario, Ca	Thompson, Mary J. SGT 1 Aug 85 Los Angeles, Ca
Sandoval, Gabriel PFC 5 Aug 88 Whittier, Ca	Slu, Danny M. SP4 18 Feb 88 West Covina, Ca	Strobele, Richard CW4 12 May 89 Riverside, Ca	Tisdell, Leon A. SFC 1 Jan 85 Alhambra, Ca
Saterlie, Steven F. MAJ 1 May 85 Redlands, Ca	Smith, Earl Jr. SP4 12 Apr 89 Los Angeles, Ca	Suazo, Errol R. SP4 26 Oct 89 Cimarron, Ca	Travis, Daniel W. PV2 26 Jul 89 Oxnard, Ca
Savone, Ivonne D. SSG 1 Nov 85 Los Angeles, Ca	Smith, Lynn Jr. SSG 30 Jun 89 Los Angeles, Ca	Swingler, Walter L. CW2 29 Sep 83 Gardena, Ca	Tuey, Daniels C. 1LT 9 Nov 89 Los Angeles, Ca
Schauerte, Marian R. CPT 1 Sep 88 Canyon Country, Ca	Smith, Tony SGT 5 Jun 86 Pacoima, Ca	Takadka, Daisaku SP4 7 Nov 89 Granada Hills, Ca	Turk, Charles F. MSG 19 Jan 90 Santa Ana, Ca
Sepe, Fernando D. SP4 2 Aug 86 Los Angeles, Ca	Somsen, Hugh S. MAJ 9 Jan 90 Santee, Ca	Tankersley, Barbara J. 2LT 19 Jul 88 Saratoga, Ca	Turner, Lydia PV2 12 Feb 88 Los Angeles, Ca
Serrano, Henry S. 1SG 1 Jan 85 Valinda, Ca	Sowell, Yvette PV2 30 Nov 88 Los Angeles, Ca	Tate, Anthony L. SP4 10 Jan 90 Los Angeles, Ca	Valles, Gerardo G. SFC 17 Feb 81 Montebello, Ca
Shaffer, Reafor SP4 3 Jul 80 Compton, Ca	Sparks, Gloria D. SFC 1 Oct 85 Los Angeles, Ca	Tavera, George SFC 14 Apr 88 Los Angeles, Ca	Vallingambo, F. PV1 30 Jan 90 Inglewood, Ca

Vazquez, Oscar SP4 17 Jun 89 Lynwood, Ca	Washington, Lori A. PV2 8 Jan 90 Los Angeles, Ca	Wills, Gregory V. SGT 13 Apr 86 Los Angeles, Ca	Wong, Whalen K. MAJ 1 Jan 85 Huntington Beach, Ca
Velaquez, Jaime H. SFC 23 Aug 83 Simi Valley, Ca	Watkins, Juanita PFC 2 Dec 88 Long Beach, Ca	Wilson, Jimmy T. SP41 0 Dec 83 Inglewood, Ca	Wright, Lorraine SP4 1 Oct 85 Los Angeles, Ca
Velaquez, Victor M. SSG 25 Jul 86 Whittier, Ca	Weathersby, Tammie PFC 23 Sep 89 Los Angeles, Ca	Wilson, Nancy L. SSG 1 Sep, 88 Cypress, Ca	Wunderlich, Richard E. MSG 16 Oct 81 Lakewood, Ca
Villalpando, Andres SP4 26 Jun 90 La Mirada, Ca	Weinreb, Stewart M. CW2 22 Apr 86 Covina, Ca	Wilson, Raymond L. SP4 12 Dec 87 Lynwood, Ca	Wylie, Bridget T. CPT1 Jan 87 Simi Valley, Ca
Villasenor, Elias M. PFC 6 Feb 89 Baldwin Hills, Ca	Wells, Anthony W. SGT 27 Apr 85 Pacoima, Ca	Winfrey, Thomas D. MAJ 11 Aug 86 Torrance, Ca	Yarde, Norman R. SSG 27 Aug 87 Los Angeles, Ca
Viramontez, Bob C. SFC 1 Jan 85 Azusa, Ca	Wentz, William F. LTC 14 Feb 88 Northridge, Ca	Winn, Darryl K. SSG 3 Jun 88 Lawndale, Ca	Zubiate, Anthony A. SFC 8 Dec 82 Covina, Ca
Wade, Victor M. PFC 12 May 89 National City, Ca	Williams, Sterling S. CSM 19 Jan 87 Altadena, Ca	Winston, Ylonda D. PFC 18 May 90 Long Beach, Ca	Zuniga, Quintin G. PFC 25 Aug 89 San Diego, Ca
Warsam, Sylvester SFC 1 Jan 85 Gardena, Ca	Willkomm, Robert H. SFC 1 Jan 85 Simi Valley, Ca	Womack, Wanda J. SSG9 Dec 88 Hawthorne, Ca	

Assigned Personnel

335th Data Processing Center

Bradshaw, Jean Marie SST Dec 75 Long Beach, Ca	Douglas, Raymond PFC Upland, Ca	Murillo, Erik E. SPC Jul 89 Canoga Park, Ca	Thomas, James MSG West Hills, Ca
Campbell, Robert C. SGT Oct 84 Lancaster, Ca	Gomez, Claudia O. PFC Cerritos, Ca	Myles, Tederick Spc Los Angeles, Ca	Threatt, Sherree SGT Los Angeles, Ca
Cann, Samuel SSG Los Angeles, Ca	Hayner, Ron SFC Jun 75 Moorpark, Ca	Pierson, Paul E. CDTAug 87 South Gate, Ca	Turner, Steven A CDT Jun 89 Los Angeles, Ca
Carter, Thomas R. SGT Aug 85 Manhattan Beach, Ca	Hutalla, Roberto V. SPC Jan 82 Los Angeles, Ca	Polk, John W. Jr. SGT Jul 80 Inglewood, Ca	Uare, Ronald SPC Inglewood, Ca
Coleman, Michele A. PV2 Oxnard, Ca	Jones, James C. II SGT Los ANgeles, Ca	Radcliff, Clalide J. SPC Pasadena, Ca	Villarreal, Rutilio Jr. PV2 Gardena, Ca
Coronado, Jose A. SSG Feb 83 Huntington Beach, Ca	Lamonica, Anthony J. SGT Jan 82 Panarama City, Ca	Rodman, Roy A. CPL Jun 86 Laguna Hills. Ca	Voreh, Kathy T. SPC May 88 Long Beach, Ca
Cotton, Lula M. SGT Los Angeles, Ca	Lanzner, Richarl H. SPC Sep 89 Yorba Linda, Ca	Sananikone, Bounson 1LT Norwalk, Ca	Watson, Emmanuel N. SPC Mar 89 Downey, Ca
Cruz, Carmen P. SPC Mar 83 Burbank, Ca	Lassan, Thomas PV2 Whitter, Ca	Szerbiak, George R. SGM Westlake Village, Ca	Weddell, Ronald P. SSG Mar 66 Garden Grove, Ca
Diamond, Luke L. SPC Dec 89 El Monte, Ca	Leong, Ken CPT Los Angeles, Ca	Taiji, Bruce T. CW2 Sep 87 Cypress, Ca	Wright, Timothy SPC Jan 87 Placentia, Ca
Diaz, Axel R. SPC Paramount, Ca	Lincourt, Raymond A. SGT Mar 75 Burbank, Ca	Takaoka, Marty N. SPC Moreno Valley, Ca	

Assigned Personnel 420th Movements Control Center

Barela, Andrew SSG 28 Oct 87 Bellflower, CA	Dedmon, James F. MAJ 28 Dec 88 Lancaster, Ca	Martinez, George SGT 28 Aug 89 Huntington, Ca	Ruvalcaba, Albert M. MAJ 3 Sep 82 Whittier, Ca
Beltran, Angel M. SP4 28 Jun 90 Compton, CA	Dover, Sean K. CPL 20 Aug 87 Cerritos, Ca	McConnell, Anthony L. SGT 29 Jun 88 Carson, Ca	Shaw, Sidney D. PV2 29 Jul 89 Los Angeles, Ca
Brown, Derick J. 2LT 27 Jun 88 Fullerton, Ca	Ellsworth, Beth CPL 23 Jul 87 Bakersfield, Ca	Minter, Sharon G. SSG 10 Jan 83 Los Angeles, Ca	Tang, Ronald PV2 31 Oct 89 Westminster, Ca
Brown, Walter M. SP4 1 Jun 89 Inglewood, Ca	Glackin, Gregory PV2 29 Jun 88 Hawthorne, Ca	Monroe, Michael G. SP4 30 Sep 89 Mar Vista, Ca	Toles, Larry J. SP4 6 Aug 87 Los Angeles, Ca
Buckman, Gregory J. SP4 14 Apr 84 Santa Monica, C	Gray, Stacey D. CPL 1 Mar 90 Burbank, Ca	Muskraath, Mark M. PFC 2 Jun 87 La Habra, Ca	Trice, Charles E. SP4 6 Dec 85 Los Angeles, Ca
Burgos, Edward SGT 29 Oct 82 Monterey Park, Ca	Hawthorne, James M. PV1 2 Feb 90 Inglewood, Ca	Neilson, Sharman J. SGT 29 Apr 86 Culver City, Ca	Troy, William J. MAJ 1 Oct 89 Chino, Ca
Butts, Jerald W. PFC 24 May 90 La Habra Heights, Ca	Hoyt, Brian R. SPC 18 Oct 88 Long Beach, Ca	Okoro, Emeka SP4 6 Aug 87 Los Angeles, Ca	Valensuela, Anthony SGT 1 Feb 88 Oxnard, Ca
Carroll, Suzann M. SP4 29 Jun 88 Lennox, Ca	Johnson, Kimberly O. PV2 2 Nov 89 Compton, Ca	Permejo, Lissa J. PFC 25 Apr 86 San Gabriel, Ca	Yee, Gin S. PFC 6 Aug 87 Los Angeles, Ca
Chesnut, Daniel M. CPT 7 Jan 89 Riverside, Ca	Knox, Phyllis 1LT 1 Feb 90 Los Angeles, Ca	Pond, Kevin P. CPT 16 Jul 87 Riverside, Ca	Yzaguirre, David 1LT 15 Jan 88 Glendale, Ca
Christopher, Jolee J. PFC 18 Oct 89 Reseda, Ca	Lane, Raymond A. LTC 9 Jan 88 Reseda, Ca	Quiros, Manuel Jr. SP4 15 Oct 83 Monterey Park, Ca	
Collins, Robert T. MAJ 1 Sep 89 Upland, Ca	Lopez, Gilbert R. MSG 1 Jan 85 Pico Rivera, Ca	Rodriguez, Ruben B. MSG 17 Sep 87 Sylmar, Ca	

It is recognized that the research information we had available may not be complete. We regret any oversight or inaccuracy in names and ranks. We most urgently solicit any additional information any reader may have that would bring a more detailed or accurate picture of the log history of this outstanding organization of citizen soldiers. Please address your information to:

Commader

311th Support Command (Corps)

1250 Federal Avenue

Los Angeles, California 90025-3999

311th Historical Committee

LTC Charles Murphy

LTC Brian Silk

From the time of the Roman Legions the entire history of successful combat logistics regards present and future planning as a single, continuing process.

MG Fernando Mencacay - 1961

A staff officer must live in an environment of urgency. He must have the capability to make decisions, take action, and follow through until all other coordinating agencies have complied with his demands. He must be intellectually ruthless and physically impervious to normal wear and tear. He may develop intestinal disturbances, insomnia, and various other occupational weaknesses, but if he completes his staff actions, he will be an ornament to the most demanding organization.

MG Fernando Mencacay - 1961

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